

Exhibit C
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Delray Beach Community Redevelopment Agency
Fla. Stat. § 189.062 Goals & Objectives Analysis

The mission of the Delray Beach Community Redevelopment Agency (Delray Beach CRA) is to foster and directly assist in the redevelopment of the Community Redevelopment Area in order to eliminate blight, create a sustainable downtown, and encourage economic growth, thus improving the attractiveness and quality of life of the CRA District and the City of Delray Beach as a whole.

Relevant to those activities, state law requires that all public redevelopment activities expressly authorized by the Fla. Stat. Chapter 163, Part III - Community Redevelopment (§163.330-§163.463) and funded by tax increment financing must be in accordance with a redevelopment plan which is approved by the CRA's governing bodies.

The Delray Beach CRA's Community Redevelopment Plan (CRA Plan) was adopted in 1986 and last amended in 2014. The CRA Plan identifies "Overall Needs"* within the Community Redevelopment Area with specific needs identified within the various sub-areas of the Community Redevelopment Area. The following "Overall Needs" are areawide in scope and encompass some of the more serious problems that are prevalent throughout the Community Redevelopment Area. The "Overall Needs", which are described in more detail in Section II of the CRA Plan, are:

- *Land Use*
- *Economic Development*
- *Affordable Housing*
- *Downtown Housing*
- *Infrastructure*
- *Recreation and Cultural Facilities*
- *Removal of Slum and Blight*

*Needs subject to change based on CRA Plan Amendment in progress.



These "Overall Needs" align with Fla. Stat. §163 - Part III Community Redevelopment Act and provide the basis for the Delray Beach CRA's Redevelopment Activities. Fla. Stat. § 163.371 details reporting requirements for Community Redevelopment Agencies which must "file with the county or municipality that created the agency and publish the report on the agency's website. The report must include the following information:

- (a) The most recent complete audit report of the redevelopment trust fund as required in s. 163.387(8). If the audit report for the previous year is not available by March 31, a community redevelopment agency shall publish the audit report on its website within 45 days after completion.
- (b) The performance data for each plan authorized, administered, or overseen by the community redevelopment agency as of December 31 of the reporting year, including the:
 1. Total number of projects started and completed and the estimated cost for each project.
 2. Total expenditures from the redevelopment trust fund.
 3. Original assessed real property values within the community redevelopment agency's area of authority as of the day the agency was created.
 4. Total assessed real property values of property within the boundaries of the community redevelopment agency as of January 1 of the reporting year.

5. Total amount expended for affordable housing for low-income and middle-income residents.

(c) A summary indicating to what extent, if any, the community redevelopment agency has achieved the goals set out in its community redevelopment plan.”

On April 26th, HB 7013 was passed, and revises Fla. Stat. § 189.0694 by requiring all special districts, including CRAs (special dependent districts), to “establish goals and objectives” for each program and activity undertaken by the district by October 1, 2024.

Further, requiring all special districts to create performance measures and standards to determine if its goals and objectives are being achieved. Also, special districts must publish an annual report, by December 1 each year, describing the goals and objectives achieved, as well as the performance measures and standards used by the special district to make this determination and list any goals or objectives that were not achieved.

This document provides a summary of the methods which the Delray Beach CRA utilizes to address the Overall Needs identified in the Delray Beach CRA Plan as well provides an additional outlet to inform the public about the Delray Beach CRA’s Redevelopment Activities.

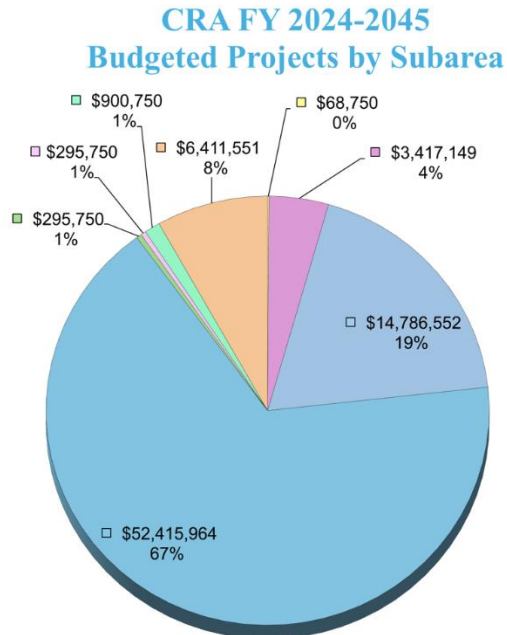
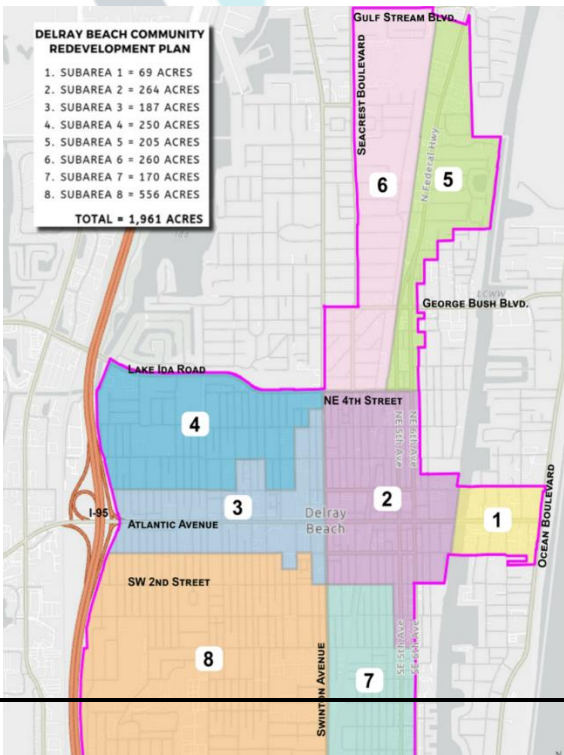
Identified Goals and Objectives for Fiscal Year 2024-2025

On an annual basis, the Delray Beach CRA creates a Work Plan outlining specific projects and initiatives that the Delray Beach CRA shall undertake to achieve goals and objectives that aim to resolve the “Overall Needs” stated within the Delray Beach CRA’s Redevelopment Plan. Throughout the Fiscal Year, the Delray Beach CRA will diligently work toward accomplishing the goals and objectives established herein to improve quality of life and continually improve overall from year to year.

The Delray Beach CRA’s Work Plan and Budget for Fiscal Year 2024-2025 maybe be found in Exhibit A. Below is a summary of the budgeted projects by subarea.



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Legend: Subarea 1 (yellow), Subarea 2 (orange), Subarea 3 (light blue), Subarea 4 (dark blue), Subarea 5 (green), Subarea 6 (purple), Subarea 7 (light green), Subarea 8 (pink)



Performance Measures and Standards for Evaluation

In order to measure and evaluate how the Delray Beach CRA achieved the established goals and objectives as outlined in the annual Work Plan throughout the year, the Delray Beach CRA shall review investments made throughout the year as related to the adopted budget. Additionally, increases in the property values shall also be reviewed to assess performance. These methods will provide a tangible and measurable indicator of achieved outcomes.

Establishing a strategic framework for identifying goals, objectives, and performance measure evaluation, provides clear and consistent means for the Delray Beach CRA to:

- *Satisfy the requirements of Fla. Stat. § 189.0694*
- *Supplement the Annual Report required in Fla. Stat. § 163.371*
- *Inform the community about CRA funding interests and intentions*
- *Measure and evaluate the Delray Beach CRA's performance relative to the CRA Plan's "Overall Needs" and annual Work Plan*

By December 1, 2025 and annually thereafter, the Delray Beach CRA post an annual report our website as required by Fla. Stat. § 189.0694.