RECEIVED MAY 3 0 2017 CITY CLERK

	Application Element	Comments
Advisory Board	Questionnaire	
	How long have you lived in the city? (Where applicable)	My family has owned a property in Delray Beach since 1999. I have owned my own home here since 2015. I have see first hand this city transform and grow into what it has become today.
	the powers and duties of the board/commission?	I have over 500 hours logged in Real Estate Education. I am licensed in both New York and Florida. I have been working in Real Estate in Boca Raton and Delray Beach for 4 years with some of the Top Real Estate Producers in the county. I have also been involved in New Developments for the past 16 months which has given me the opportunity to review most, if not all, the new developments that come into Douglas Elliman for representation. My schooling combined with my real life experience has turned me into a trusted and knowledgable colleague within my company.
	Have you served on board(s) previously?. If so, what were your contribution(s) to the board(s)?	I have not served on any boards in Delray Beach
	What direction would you like to see this board/commission go?. What suggestions do you have?	I am very please with the growth and development of Delray Beach. I would like to see the board continue to go in a direction that improves the city's overall environment and lifestyle for its residents to enjoy for years to come.
	Have you ever attended a meeting of this board/commission?	Yes. Site Plan Review and Appearance Board
	Are you aware of the City's adopted vision and goals for the future?. If so, what is your opinion of the vision and goals?	Yes. I have read and reviewed the city's Comprehensive Plan. I am also aware that a new comprehensive plan is in the works regarding: future land use, transportation, economic development, healthy communities, education, sustainability and resilience, historic preservation, housing, recreation, infrastructure, conservation, and coastal management. I am looking forward to the seeing the plan implemented and experiencing the future growth of Delray Beach.
	Why are you interested in this board?	I am interested in the SPAB board because I love working in new developments, reviewing site plans, architectural plans and would love the opportunity to to be apart of the city and make a real contribution. I have always had an interest in design and architecture and I truly enjoy seeing these things come to life. I am always looking for ways to become more knowledgable and educated in the area of new developments and I feel as though I can actively participate in this board as well as learn from being apart of it.
Board Member A	Application	
	registered?	Yes. Delray Beach, Florida
	licenses which you hold:	Licensed Associate Real Estate Broker BK3278570
		GRI Designation Candidate - the Graduate, REALTOR® Institute (GRI) designation is a way to stand out to prospective home buyers and sellers as a REALTOR® who

has gained in-depth knowledge on technical subjects as well as the fundamentals of real estate.

What Board(s) are you interested in serving?. Please Site Plan Review and Appearance Board list in order of preference:

Community Redevelopment Agency Downtown Development Authority

Give your present, or most recent employer and position: In adition, are you or your company a vendor with the City

Current -Douglas Elliman Real Estate - New York and Delray Beach - General Real Estate (5 YEARS)

Current-Douglas Elliman Development Marketing - New Developments - Sr. Sales Executive for the Residences at Mandarin Oriental, Boca Raton

List all City Boards on which you are currently serving or have previously serverd: (Please include I am not currently serving on any boards at this time.

Describe experiences, skills or knowledge which qualify you to serve on this board: (Please attach a brief resume)

Working in General Real Estate and New Developments at Douglas Elliman has given me the opportunity to work hand and hand with some of the best developers and builders in the country. I have learned so much from working with these developers as well as their architects, interior designers and the New Developments Team at Douglas Elliman. My skills include the ability to read and review site plans, floor plans, architectural plans, provide comments and suggestions of how they can be improved.

Educational qualifications:

63HR Sales Associate Pre-License Course 45HR Post Sales Associate Licensing Course 72HR Broker Pre-Licensing Course 60HR Post Licensing Course

Anne Marie Aguiar

SIGNATURE

Personal Information

Last Name: Aguiar

First Name: Anne Marie

M.I.

Date of Birth 1981-04-08

Home Address: 1015 Ventnor Ave, TH3B

City (Home Address) Delray Beach

State (Home Address) FL

33444 Zip Code (Home Address)

Legal Residence:

City (Legal Residence:)

State (Legal Residence:)

Zip Code (Legal Residence:)

Principal Business Address: 900 E Atlantic Ave

City (Principal Business Address) Delray Beach

State (Principal Business Address) Zip Code (Principal Business Address) 33483

Home Phone: (561) 405-8661

Business Phone: (561) 405-8661

Fax:

Cell Phone: (561) 405-8661

E-Mail Address: annemarie.aguiar@elliman.com

FL

Anne Marie Aguiar - DEDM Resume .pdf

Anne Marie Dietz-Aguiar

1015 Ventnor Ave, Delray Beach, FL 33444
Phone: (561) 405-8661 © E-Mail: annemarie.aguiar@elliman.com



Experience

Douglas Elliman Development Marketing
Licensed Associate Real Estate Broker®
Senior Sales Executive for the Residences at Mandarin Oriental, Boca Raton
\$100 Million in Reservations

Nov. 2015-Present

Aggressive Daily Prospecting: prospect tracking system (call and email new leads generated from development marketing efforts, follow up - follow up - follow up, handwritten branded invitations to visit site/sales gallery, handwritten thank you notes to all who receive a presentation, email with link to collateral for all who visited gallery and/or who reached out for information, hard copy packages of collateral sent priority mail to Active Listings in the surrounding area within price range (sellers=buyers), call, and email unbranded material to Top Brokers in all target markets, post information on property to social media platforms' (Facebook / Instagram)(approximately 8k followers), weekly/bi-weekly e-blast to personal database (approximately 10k), direct mail program to 15 of the most affluent buildings in NYC, supply all Hedge funds of Palm Beach County information on the development.

Presentations: developed/created presentation as one was not provided, trained sales team to give presentations, weekly broker brunches for individual brokerages, top agent private presentations, evening cocktail presentation events held at affluent subdivisions/country club communities' in the surrounding area, off-site/travel presentations to NYC Elliman Offices and other Top brokerages in that market.

Partnerships': partnered with equal level brands to host events and utilize their data-base of UHNWI to promote our development.

Niemen Marcus and Lord & Taylor (created a calendar of high-end events, cross branded gift bags and boxes to keep reservation holders engaged through the reservation process up until contracts), Atlantic Aviation (evening cocktail event to be held at private Boca Raton Executive Airport, utilize and invite their data-base of UHNWI), Designer Showcase (partnered with several different interior designers; assigned specific floor plans and had them design the residences which allowed us to have a variety of professional renderings and offer buyers a "turn-key" package, unveiling event of renderings/designs utilizing designers data-base)

Lang Realty Inc.
Licensed Associate Real Estate BROKER®

Apprenticeship under TOP local agent

900 East Atlantic Ave., Delray Beach

Aug. 2014-Oct. 2015

Luxury Waterfront & Beach Area Specialist - (Boca Raton, Highland Beach, Delray Beach, Ocean Ridge, Manalapan)

Real Estate Marketing Specialist: Spearheaded complete Rebranding; designed all new marketing templates (Mega Post Cards, Just Listed/Just Sold Large Post Cards, Full pg. Magazine Advertising (Boca Life, Gulf Stream, Fort Lauderdale Mag, Simply the Best), Website Consulting and Design. Pitched/Submitted news worthy Press Releases to in-house PR Company to gain exposure; (Palm Beach Illustrated – Open House, Coastal Star – House of the Month, Sun Sentinel – Agent Spotlight). Created and maintained mailing/marketing schedule-timeline and handled all mailings, Created and Developed Entire Social Media presence (Facebook, Linkedin, Pinterest, Instagram, Twitter, Google+, Blogger, YouTube Channel.

Administrative Duties: Aggressively prospect expired listings (Call, Email, and Send Packages), Prepared ALL Comparative Market Analysis, Prepared ALL paperwork (Listing Documents, Contracts, Addendums, Transaction Sheets, Closing Timelines, MLS Status Change etc.), Entered property into MLS, ALL Social Media Platforms, Global MLS, Update Ads, Open communication with Title Co, Attorneys', Inspectors' and all parties involved in the transaction. Schedule Appointments, Showed Properties, Obtained Feedback, Maintained Showing Logs, Plan and Host Broker's Open and Open House Events. Follow transaction through from listing to close.

Licensed Real Estate Sales Associate
Team Manager for The Giaquinto Team
Karen Giaquinto, Senior Vice President - TOP 1% of Realtors Nationwide

High-end Luxury Condominium Specialist - conducted weekly team meetings, maintained and updated future business list as well as contacts, heavy calendaring (listing appointments, open houses, meetings, travel etc.), designed all marketing materials (newsletters, postcards, brochures, property flyers, logo etc.) Created and maintained mailing/marketing schedule-timeline and handled all mailings, posted listings to MLS, carried out all paperwork for deals (MLS, contract, deal sheet, disclosure etc.), apartment showings and hosted Broker's Opens and Open Houses.

Education

New England College

Henniker, NH

1999-2004

Bachelor of Arts: PR/Communications

Areas of Study: Communications, Public Relations, Marketing, Business Management, Intercultural Communications, Journalism, Writing, Computer Skills and Web Design

Skills

- PROFICIENT IN FLEXMLS, E-CONDO, AND SAGE APPLICATION
- PROFICENT IN ALL MAJOR E-BLAST PLATFORMS: REZORA, MAIL CHIMP, CONSTANT CONTACT, E-FLYER
- " STRONG WRITTEN, VERBAL (PUBLIC SPEAKING) AND ORGANIZATIONAL SKILLS, DETAIL ORIENTED
- ABILITY TO PRESENT A NEW DEVELOPMENT TO INDIVIDUAL BUYERS AND/OR BROKERS, LARGE & SMALL GROUPS
- ABILITY TO READ AND UNDERSTAND FLOOR PLANS, FLOOR PLATES, PRICE GRIDS, SALES REPORTS, CONTACT/TRACKING REPORTS
- ABILITY TO WORK IN A TEAM ENVIORNMENT AND TRAIN TEAM TO PROSPECT, PRESENT AND REACH SALES GOALS
- BILITY TO WORK INDEPENDENTLY AND CREATE MARKETING AND SALES INITIATIVES TO GENERATE BUSINESS
- PROFESSIONAL DRESS AND DEMEANOR WHEN DEALING WITH PROSPECTS AND CLIENTS
- PROFICIENT IN MICROSOFT OFFICE (WORD, EXCEL, POWERPOINT, OUTLOOK, QUICKBOOKS)
- PROFICIENT IN ALL SOCIAL MEDIA PLATFORMS (FACEBOOK, PINTEREST, LINKEDIN, INSTAGRAM, TWITTER, GOOGLE+ AND MORE)
- strong ability to listen, follow directions, and complete tasks from begining to end
- EXPERIENCED IN PROSPECTING, E-FILLING, CALENDARING/SCHEDULING APPOINMENTS, MANAGING DATA BASE

Licenses & Designations

- Active Florida Real Estate Brokers License
- Active New York Real Estate Sales License
- Completion of GRI 100, 200 and 300 Series: Passed (Candidate for the GRI Designation-Graduate of the Realtor Institute)
- Completion of the ABR Designation Course: Passed (Candidate for the ABR Designation Accredited Buyers Representative)
- VALID DRIVERS LICENSE (2015 LEXUS RX TRUCK)
- VALID PASSPORT

Memberships

- Active and Current Member of the RAPB (Realtors Association of the Palm Beaches)
- Active and Current Member of the NAR (National Association of REALTORS®)

ANNE MARIE AGUIAR, P.A.



Licensed in New York and Florida since 2012,
Anne Marie brings a passion for real estate,
architecture, and design to her role as a
Licensed Associate Real Estate Broker at
Douglas Elliman. Having studied Marketing and
Advertising, Anne Marie has the ability to
obtain MAXIMUM EXPOSURE for her clients
properties, and has unmatched expertise in
negotiating and closing real estate transactions.

As an Associate BROKER of Douglas Elliman Florida, Anne Marie specializes in High-end Luxury Condominiums and Waterfront Properties located east of US-1 in Palm Beach and Broward Counties.

"I sell everything from luxury properties to teardowns, that includes properties ranging from \$300,000 to over \$20Million." Licensed in New York & Florida

Background in Marketing & Advertising

Specializing in Luxury Condominiums, New Development & Waterfront Estates

Senior Sales Executive for the Residences at Mandarin Oriental, Boca Raton \$100 Million in Reservations

With a professional education in Marketing Real Estate, Anne Marie does not hesitate to provide her clients with the very best by offering upscale brochure design, premium open house events, and first class photography. This, along with an interior design edge and reputable connections, makes Anne Marie a well-rounded and accomplished Broker.

Anne Marie is currently the Sr. Sales Executive for the highly anticipated Residences at Mandarin Oriental, Boca Raton which is part of an upscale mixed use development called Via Mizner developed by Penn-Florida Companies. The 85 branded residences will provide the only Five-Star Hotel experience in Boca Raton as it is one of only nine Mandarin Residences in the world.

Team Motio: "Good Habits for a Great Life!"

Licensed Associate Real Estate BROKER
Senior Sales Executive for the Residences at Mandarin Oriental, Boca Raton
M: 561.405.8661 | annemarie.aquiar@elliman.com | Elliman.com

elliman.com

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миллиния принцентиру при		CITY CLERK
	Application Element	Comments
Advisory Board Ques	tionnaire	建设设施的设置的工程的工作。
	I long have you lived in the city? (Where licable)	5 YEARS FULL TIME PROPERTY OWNER SINCE 2007
the	does your education or experience complement powers and duties of the board/commission?	I BELIEVE THAT MY MARKETING/BUSINESS EXPERIENCE COMBINED WITH MY WORK AS AN ARCHITECT ARE WELL SUITED FOR UNDERSTANDING WHAT MAKES PEOPLE ENJOY AN ENVIRONMENT. MY DESIGN AND TECHNICAL BACKGROUND AS AN ARCHITECT WOULD HELP ME UNDERSTAND THE DETAILS OF PROPOSED PROJECTS AND THEIR IMPACT ON THE FUTURE.
Have	e you served on board(s) previously?. If so, what e your contribution(s) to the board(s)?	I HAVE NOT SERVED ON BOARDS IN THE PAST.
		I HAVE EXPERIENCE AS PRESIDENT OF THE VENETIAN HOUSE HOA ON VENETIAN DRIVE IN DELRAY BEACH, 2009
	at direction would you like to see this rd/commission go?. What suggestions do you e?	I DO NOT HAVE AN OPINION ON THIS YET BUT I CAN SAY THAT I BELIEVE IN MAKING DECISIONS THAT HAVE A LONG TERM IMPACT. GOOD PLANNING REQUIRES PATIENCE. MY GUIDING PRINCIPLE IN MANAGING MY TEAM HAS BEEN "DO THE RIGHT THING"DECISIONS ARE EASIER WHEN THE VISION IS LONGER.
	e you ever attended a meeting of this rd/commission?	NO BUT I WILL BEGIN THIS MONTH
for t visio	you aware of the City's adopted vision and goals the future?. If so, what is your opinion of the on and goals?	I WOULD LIKE TO SEE DELRAY BEACH MAINTAIN ITS DIVERSITY AND ENERGY. AS THE CITY PROPERTY VALUES GROW THIS WILL BECOME A CHALLENGE AND WE WILL NEED TO KEEP OUR SIGHTS ON WHY PEOPLE LOVE TO LIVE HERE AND VISIT. YOU CAN'T STOP GROWTH AND VALUES SO THE PLANNING MUST BE REALISTIC. DELRAY LOCAL MERCHANTS ARE IMPORTANT TO THE CITY'S FABRIC AND ONE OF OUR CHALLENGES WILL BE TO FIGURE OUT HOW TO KEEP THEM FROM BEING PUSHED OUT OF TOWN. VALUES WILL RISE SO AN APPROACH CAN BE TO DEVELOP NEW ALTERNATIVE ZONES THAT ARE AFFORDABLE. IT'S A MODEL THAT CHICAGO AND OTHER LARGE CITIES HAVE. THE DEVELOPMENT OF PINEAPPLE GROVE IS AN EXAMPLE. CONGRESS AVE DEVELOPMENT WILL BE IMPORTANT.
Why	are you interested in this board?	I WILL BE SPENDING MY FUTURE HERE IN DELRAY BEACH AND I AM INTERESTED IN HAVING AN IMPACT ON HOW WE GROW. I'VE VISITED MANY CITIES IN THE US AND EUROPE. I'VE STUDIED THE DYNAMICS OF URBAN PLANNING THROUGH SCHOOL AND LIVING IN DEVELOPING COMMUNITIES. I WOULD LIKE TO PUT THESE EXPERIENCES TO WORK. I ALSO WOULD LIKE TO KNOW DELRAY BETTER AND FEEL MORE CONNECTED.
Board Member Applic	cation	
and the same of th	you a registered voter?. If so, where are you	YES, PALM BEACH COUNTY

-Milliania was takin na manaka maka maka maka maka maka mak	registered?	ninal philipsi interface of the construction o
ne her a street of	registered? List any related professional certifications and licenses which you hold:	I WAS A LICENSED ARCHITECT DURING MY YEARS OF PRACTICE BUT I DO NOT MAINTAIN THE LICENSE.
	What Board(s) are you interested in serving?. Please list in order of preference:	PLANNING AND ZONING BOARD SITE PLAN REVIEW AND APPEARANCE BOARD COMMUNITY REDEVELOPMENT AGENCY DOWNTOWN DEVELOPMENT AUTHORITY CODE ENFORCEMENT BOARD
	Give your present, or most recent employer and position: In adition, are you or your company a vendor with the City	2003-PRESENT DERSE, INC. VP BUSINESS DEVELOPMENT 3696 BUR WOOD DRIVE WAUKEGAN, IL 60085 847-473-2149 1997-2003 GEORGE P. JOHNSON
		DIRECTOR, BUSINESS DEVELOPMENT AUBURN HILLS, MI
	List all City Boards on which you are currently serving or have previously serverd: (Please include dates)	I CURRENTLY DO NOT SERVE ON ANY BOARDS
	Describe experiences, skills or knowledge which qualify you to serve on this board: (Please attach a brief resume)	I'VE BEEN IN THE CONVENTION MARKETING BUSINESS SINCE 1991. DURING THE PAST 12 YEARS I'VE BEEN LEADING THE LARGEST ACCOUNT TEAM IN OUR COMPANY WHERE WE DESIGN, BUILD AND MANAGE TRADE SHOW PROGRAMS. WE ALSO DEVELOP EXPERIENTIAL MARKETING ACTIVITIES. THIS WORK ALLOWED ME TO HONE SKILLS IN LEADING PEOPLE, DRIVING INNOVATION AND MANAGING LARGE PROJECTS. PRIOR TO MARKETING I PRACTICED AS A LICENSED ARCHITECT IN THE STATE OF ILLINOIS. DURING THAT TIME I WAS INVOLVED WITH LARGE PROJECT DESIGN, CODE/ZONING ISSUES AND WORKED WITH APPEARANCE COMMITTEES. I UNDERSTAND THE BUILT ENVIRONMENT AND CAN TALK THE LANGUAGE. THAT COMBINED WITH MY MARKETING SENSE COULD PROVE VALUABLE TO HELPING DELRAY WITH ITS GROWTH AND PRESERVATION OF WHY PEOPLE LIKE LIVING AND VISITING.
	Educational qualifications:	UNIVERSITY OF TEXAS, AUSTIN, TX 1984 MASTER OF ARCHITECTURE
		THE PARSONS SCHOOL OF DESIGN, PARIS, FRANCE, 1984 HISTORY OF FRENCH ARCHITECTURE AND INTERIOR DESIGN
		UNIVERSITY OF ILLINOIS, URBANA, IL 1981 BACHELOR OF SCIENCE, ADVERTISING MANAGEMENT FLUENT IN FRENCH
· A		
	SIGNATURE	ROMAIN CLUET
Personal Inform	ation	
	Last Name:	CLUET

	First Name:	ROMAIN
	M.I.	R
1	Date of Birth	1959-10-31
of fractions, and a	Home Address:	817 NW 2ND AVE
periodical especialis (a) pelos esc	City (Home Address)	DELRAY BEACH
and the second of the second	State (Home Address)	FL
	Zip Code (Home Address)	33444
A PROPERTY OF THE STATE OF THE	Legal Residence:	the part the desired control of the second s
The state of the s	City (Legal Residence:)	
The second section of the second seco	State (Legal Residence:)	
	Zip Code (Legal Residence:)	1
0	Principal Business Address:	3696 BUR WOOD DRIVE
2 2	City (Principal Business Address)	WAUKEGAN
	State (Principal Business Address)	IL
	Zip Code (Principal Business Address)	60085
	Home Phone:	(561) 894-8188
	Business Phone:	(847) 420-1461
1	Fax:	
	Cell Phone:	(847) 420-1461
	E-Mail Address:	CLUET@COMCAST.NET
Resume		
	Resume	Delray committee application.docx

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ROMAIN CLUET

CITY OF DELRAY BEACH CITY COMMISSION 2/20/2018



CLUET@COMCAST.NET



847-420-1461

817 NW 2ND AVENUE DELRAY BEACH, FL 33444 Dear City of Delray Beach,

As an interested Delray Beach resident I am submitting to you my application to serve our city as a member one of the Advisory Boards or Committees. I have been a permanent resident of Delray Beach for the past 5 years and a property owner since 2007 where I served as President of the HOA for the Venetian House property. Our current residence is in the Lake Ida neighborhood.

My experience as an Architect and later as a VP of Business Development in the convention marketing industry could prove useful in several city boards or committees. My preference would be the Planning and Zoning Board but my interests and skills also can align with the Site Plan Review and Appearance Board, Downtown Development Authority, Community Redevelopment Agency and the Code Enforcement Board.

My current employment is the Derse, Inc., a convention marketing company where I serve as VP of Business Development. I lead an account management team and our creative staff in the design and management of trade show displays and experiential marketing activities. My prior experience was as a Licensed Architect in the State of Illinois where I worked with the firms, McClier Corporation, Helmut Jahn Architects and Graham Anderson Probst and White.

I earned a Master of Architecture degree from the University of Texas, Austin, attended the Parsons School of Design in Paris and received a Bachelor of Science in Advertising Management from the University of Illinois, Urbana. I am fluent in French.

My personal and professional journey has allowed me to develop a keen sense of my environment, town dynamics and the issues surrounding them. I feel fortunate to be a Delray Beach resident and I am looking forward to helping preserve the good in Delray and guiding the growth so that our city continues to be a great place to live and visit.

Sincerely,

Romain Cluet



BOARD MEMBER APPLICATION

RECEIVED 110V 23 2016 CITY CLERK

An Application and corresponding Board Questionnaire must be submitted in order for application to be considered complete; and must be received no later than ten (10) business days prior to the first City Commission meeting where the nomination for appointment to the board will considered. eve 11/23/18

Please type or print the following information:

Please type or print the	e following information:				EX	(11 23
1. Last Name: Fit	nst	r	First Name A	lice		M.IH
2. Home Address: 70	07 Place Tavant		City Delray	Beach	State	Zip Code
		as a	The state of the s		Florid	la 33445
3. Legal Residence:	707 Place Tavant		City Delray B	each	State	· Zip Code
					Florio	la 33445
4. Principal Business	s Address:		City	City		Zip Code
Retired						Act de la constitución de la con
5. Home Phone:	Business Phone:	E-Mail A	ddress:	Cell Phone: 561-	_ mla	³ ax:
561-498-7140		ajfinst@	earthlink.net	561-715-6207	5	61-498-3373
6. Date of Birth	8. Are you a registere	ed voter Ye	;8;]	If so, where are yo	ou regis	tered?
7. 7-21-38	Delray Beach Pa	alm Beach	County			
J. What Board(s) are you interested in serving? Please list in order of preference:						
Site Plan Review and Appearance Board						
10. List all City Boards on which you are currently serving or have previously served: (Please include dates) I served one						
,	Historic Preservation B	J	- ·			
Appearance Board 1985-89-CAB became SPRAB, Site Plan Review and Appearance Board 2013-						
2015, 2016						
11. Educational qualifications: AA, BS, EdM Boston University						
12. 100+hours training University of Florida Master Gardener Certification Training Program						
13 Tiet any talated to	rofessional certifications a	nd licences	which you halo	1 .		
	orida, Co-Operative Ext				rte 1000	2. Florida
				aluciel Ceillica	ue 17 <i>72</i>	-3 TIVILLE
Ceruned Leache	er (1968-2020) Grades	1-0, Kead	mg A-12			

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14. Give your present, or most recent employer, and position: In addition, are you or your company a vendor with the
city Retired from Palm Beach County School Board para-professional Not a vendor with the city
1
Volunteer 20 years at Delray Green Market for University of Florida—Co-Operative Extension Service.
I provide gardening information including information on gardening design.
15. Describe experiences, skills or knowledge which qualify you to serve on this board: (Please attach a brief resume)
I have served on the SPRAB Board, previously. City employees will vouch for my dedication and preparation for
the meetings.
A bit of history:
I was appointed to SPRAB on January 3, 2012 to August 2015 and again September 2016 Prior to my
appointments, I had attended almost all SPRAB meetings for the previous 8 years.
I have served on SPRAB in the past and wish to continue my service to the City. Since my
appointment in 2012, I have attended almost all SPRAB meetings and as a member of the Board voted on all items presented
'ust to make sure that I knew on what I was voting, I visited all 300 +sites, where I would spread the plans on the hood of my
car or walked the property to see how the proposed changes will effect the adjacent properties. I have been serious about my
responsibilities to be the best informed I can be on each item and have attended all 38 SPRAB meetings in 2014 and 2015 and have
been present at all but 1 SPRAB meetings in 2016.
On September 9th, 2015, I was presented with a Certificate of Appreciation by the Site Plan Review and Appearance
Board for my services from January 2012 through August 2015. This was the first such certificate ever presented by SPRAB and
signed by Mayor Glickstein.
I I I will I will I a to the works are two and I care and my developed that any principles must of material frosts
I hereby certify that all the above statements are true, and I agree and understand that any misstatement of material facts
contained in this application may cause forfeiture upon my part of any appointment I may receive.
SIGNATURE Cluck Finst DATE November 22, 2016

Note: This application will remain on file in the City Clerk's Office for a period of 2 years from the date it was submitted. It will be the applicant's responsibility to ensure that a current application is on file.

ADVISORY BOARD QUESTIONNAIRE (This document is required as part of the Board application submittal)
NAME:Alice Finst 1. How long have you lived in the city? (Where applicable) 45 years.
I have lived in Delray Beach since 1971, originally renting at Lake Delray Apartments. Then, I moved to Chatelaine and have lived here at 707 Place Tavant since 1973. I have been here and watched the City grow from vacant land and 2 lane, barely paved roads where I watched people ride their horses to what it is, today.
2. Have you served on board(s) previously? If so, what were your contribution(s) to the board(s)?
Yes, served on Historic Preservation BoardHPBSpencer Pompey and I facilitated the creation of Bright Park I also served on the Education Board Ed Board, CABCommunity Appearance Board which became Site Plar Review and Appearance BoardSPRAB. My current and past contribution to the SPRAB is that I visit every agenda address/property, skirt the perimeters to see what impact the proposed change will have on the area As I take the plans or write up with me, I am able to see exactly where and what is proposed, is going to be, and what impact it will have on the neighborhood. I bring this information back to the meeting and share it with the Board
3. Have you ever attended a meeting of this board/commission?
Attended all SPRAB meetings as an interim member in 2013 and an appointed member of the Board 2014 and 2015 and 2016. Also, attended SPRAB when I was not a voting member of the Board. I have attended almost all City Commission meetings and workshops since about 1978.
4. Why are you interested in this board?
I am interested in serving on SPRAB because I am interested in being a part of the decision making and regulating of what and where construction or changes are happening, and the appearance of what is happening in the build out of the City of Delray Beach.
5. How does your education or experience complement the powers and duties of the board/commission?
Over the years of attending SPRAB even when I was not a voting member, I learned how to read plans, I also learned from looking at completed projects what might have been done differently.

6. What direction would you like to see this board/commission go? What suggestions do you have?

I'd like to see SPRAB continue as it is now. However; I'd like to see a list of projects which City staff can approve .before they approve them so that the SPRAB can pull any item for review.

I'd like to see aerial shots of all projects with the proposed project superimposed on the aerial

7. Are you aware of the City's adopted vision and goals for the future? Yes. (See Below) If so, what is your opinion of the vision and goals?

Being here for so long, before the goals were set up, I can see the differences that the establishment of goals have created.

I think that the "Visions" and "Goals" are a good criteria for current and future generations and definitely for City Boards to review as to appropriateness for items that come before those Boards Doing this will go a long way to continuing of the appearance of Delray Beach as a "Charming Village by the Sea."

The "Five Year Goals" especially the "Expanded Downtown from A1A to I-95 is in process by thee construction of the Fairfield Inn and Suites on the 900 block of West Atlantic Avenue, and the approved project going in from SW 6-9th on Atlantic Avenue.

The recent decisions by SPRAB and other City Boards have gone a long way to insure that we are going to meet our five year goals and fulfill the Delray Beach Vision for the year 2025..

Copyright © 2010: Lyle Sumek Associates, Inc.

City of Delray Beach: Strategic Plan

DELRAY BEACH VISION 2025

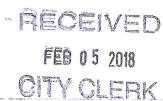
Delray Beach is a
"Charming Village by the Sea,"
with a World Class Beach,
a Vibrant Downtown,
a Diverse Local Economy
and where a Community of
Quality Neighborhoods
and Schools
and where Recreational and
Cultural Opportunities Abound
and People Embrace Cultural Diversity.

FIVE YEAR GOALS

Top Quality Services Valued by Citizens
Expanded Downtown: From A1A to I-95
Expanded/Diversified Local Economy
Quality Neighborhoods Where People Want to Live
Community Unity
Quality Educational Opportunities

Brief Resume (See specifics above)

Alice Finst AA, BS, EdM Boston University, Certified Florida Educator, Certified Florida Master Gardener, Have attended many City Volunteer Workshops, Served on a number of City Boards, Attend City Commissions meetings and Commission workshops. When sitting on SPRAB or as a resident of the City, I visit the agenda sites and share information.



	Application Element	Comments
Advisory Board	Questionnaire	
	How long have you lived in the city? (Where applicable)	I have lived in the City of Delray off and on since 1996
	How does your education or experience complement the powers and duties of the board/commission?	I have a background in statistical analysis, economic analysis and econometric theory.
	Have you served on board(s) previously?. If so, what were your contribution(s) to the board(s)?	Promotion Boards in the military
	What direction would you like to see this board/commission go?. What suggestions do you have?	I don't feel I have enough knowledge to make a suggestion at the moment until I have further information
	Have you ever attended a meeting of this board/commission?	Yes I have
	Are you aware of the City's adopted vision and goals for the future?. If so, what is your opinion of the vision and goals?	I like what the city is planning on and would love to see it occur. I also know that these plans change due to unforeseen issues.
	Why are you interested in this board?	I have loved living in Delray since I was a teenager and I have enjoyed seeing how the city has coped with several of the issues that had once worked against it. I took my prom date to 32 East and I am very sad to see it go. Since leaving the Military I have been looking to donate my time and interest into a community project. I feel like this would be a good fit for me because it will satisfy my urge to help the community and will allow me to learn more about Delray and where she is moving toward.
Board Member	Application	
•	Are you a registered voter?. If so, where are you registered?	Yes currently registered in Boca Raton
	List any related professional certifications and licenses which you hold:	Licensed Real Estate Agent
	What Board(s) are you interested in serving?. Please list in order of preference:	Site Plan Review and Appearance Board
	Give your present, or most recent employer and position: In adition, are you or your company a vendor with the City	I currently work for CBRE and go to Lynn University
	List all City Boards on which you are currently serving or have previously serverd:(Please include dates)	None
	Describe experiences, skills or knowledge which qualify you to serve on this board: (Please attach a brief resume)	Currently working in the research department of the largest Commercial Real Estate firm in the world. I specialize in looking at trends that effect the vacancy and price per sq ft in the Palm Beach Industrial and office markets.
	Educational qualifications:	BA in Economics MBA Project Management MA International Trade 3 Overseas Deployments 2 in Combat zones
· · · · · · · · · · · · · · · · · · ·	SIGNATURE	John Holland

	Last Name:	Holland
	First Name:	John
	M.I.	Н
	Date of Birth	1979-08-25
	Home Address:	1524 Gallinule Dr
	City (Home Address)	Delray Beach
	State (Home Address)	FL
	Zip Code (Home Address)	33444
	Legal Residence:	
	City (Legal Residence:)	
	State (Legal Residence:)	
	Zip Code (Legal Residence:)	
i	Principal Business Address:	5100 Town Center Dr
	City (Principal Business Address)	Boca Raton
	State (Principal Business Address)	FL
	Zip Code (Principal Business Address)	33486
	Home Phone:	
	Business Phone:	(561) 393-1678
	Fax:	
	Cell Phone:	(561) 901-1304
	E-Mail Address:	johnhollandiv02@gmail.com
Resume		
	Resume	JHResume3.5.pdf

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John Holland

Research Analyst

(561) 901-1304 1524 Gallinule Drive Delray Beach, FL 33444 Johnhollandvi02@gmail.com

Professional Experience

Researcher

2017-Present

CBRE Group - Boca Raton, FL

- Assist in creating Marketview and research products for Palm Beach County industrial properties
- Confirm lease and sales data from multiple sources for internal SQL database
- Assist brokers with individual property research

Platoon Leader F/227 1st Cavalry Division

2010-2017

United States Army - Fort Hood, Texas; Ali Al Salim Kuwait

- Operated actively as a team member and supervisor
- Oversaw health, welfare, and readiness of 30+ soldiers
- Accountable for a deployment and movement of army equipment valued over \$12 million to domestic and foreign locations
- Operational manager for coordination and tasking Unmanned Aerial Systems (U.A.S.) within active combat zones

Unmanned Aerial Systems (UAS) 1st Expert

2010-2017

United States Army - Kandahar, Afghanistan

- Directly in charge of first Shadow RQ-7b (U.A.S.) emplacement within the Kandahar Airfield
- Conducted joint integration of 8 different UAS platforms operated by all branches of the United States Military and 3 Allied Nations
- Coordinated the movement of 2 UAS platoons within combat zones
- Developed all S.O.P.'s and Letter of Agreements for placing platoons and equipment within the Kandahar Airfield area

Company Executive Officer/Platoon Leader

2010-2017

United States Army - Camp Casey, Korea

- Created and maintained company safety program in accordance with all ARMS and OSHA standards
- Responsible for the direct coordination of Shadow (UAS) inclusion into numerous multi-service war game exercises
- Developed an efficient purchasing process for non-military goods
- Worked directly with government contractors and agencies on developing experiment equipment related to the mission/project

Skills

- Data Analysis
- Statistical Analysis
- Leadership
- Strong communication skills
- Time Management
- Conflict Resolution
- Adaptability

Software

- Mix (Internal SQL Database)
- CoStar
- Real Capital Analytics
- Excel
- Word
- Office

Education & Licenses

Real Estate License

State of Florida SL3399777 2017

CI 101 & CI 102

Certified Commercial Investment
Member Institute 2015-2016
Chicago, IL

MBA – Project Management

Victoria University 2006-2008 Melbourne, Australia

M.A. - International Trade

Victoria University 2006-2008 Melbourne, Australia

B.S. – Business and Economics

Virginia Military Institute 1998-2003 Lexington, VA

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Frederick Kaub

	Application Element	Comments
Advisory Boar	d Questionnaire	
	How long have you lived in the city? (Where applicable)	Lived in City of Delray Beach 1988-1999. Currently live in Boca Raton
		My business is located in the City of Delray Beach since April 2007
	How does your education or experience complement the powers and duties of the board/commission?	I believe my education in engineering and construction brings value to this board and compliments the commission and board that has other educational experience such as architecture.
	Have you served on board(s) previously? If so, what were your contribution(s) to the board(s)?	Served on Site Plan Review and Approval Board Oct 2016-Present
		Green Implementation and Advancement Board June 2014-Oct 2016
		Very good attendance and engagement level during service to Boards.
	What direction would you like to see this board/commission go? What suggestions do you have?	I would like to see the Board have the latitude to work with staff/commission on projects that may not fit the "7 accepted architectural styles" toward alternative styles that still maintain the overall enhancement of the city.
	Have you ever attended a meeting of this board/commission?	Yes, Current Member of Board SPRAB
	Are you aware of the City's adopted vision and goals for the future? If so, what is your opinion of the vision and goals?	I am aware of the City's 2020 Vision and I believe in and support the goals as stated. I look forward to helping the City achieve those goals through board participation and implementation of initiatives.
	Why are you interested in this board?	I believe my experience brings value to this board with engineering background who is knowledgeable in construction and development projects.
Board Membe	er Application	
-	Are you a registered voter? If so, where are you registered?	Yes, Registered in Boca Raton
	List any related professional certifications and licenses which you hold:	Licensed Professional Geologist State of Florida Licensed Asbestos Consultant State of Florida Licensed Water Well Contractor State of Florida
	What Board(s) are you interested in serving? Please list in order of preference:	Site Plan Review and Approval Board
	Give your present, or most recent employer and position: In addition, are you or your company a vendor with the City	GFA International 12115 Wallace Drive Delray Beach, Florida 33444
		GFA International is a vendor from time to time with the City
	List all City Boards on which you are currently serving or have previously serverd:(Please include dates)	Site Plan Review and Approval Board
	Describe experiences, skills or knowledge which	30 years' experience and knowledge in City of Delray

	qualify you to serve on this board: (Please attach a brief resume)	Beach construction and development projects. 20 years' experience in board participation with professional and civic boards Technical certifications that bring value to the board.
	Educational qualifications:	BS. Geology, Indiana University 1991 Numerous Graduate Level Science Courses FAU Continuing Credit Courses, PG and State of Florida WWC License
	SIGNATURE	Frederick Kaub
Personal Inform	nation	
	Last Name:	Kaub
	First Name:	Fredderick
	M.I.	G
	Date of Birth	Jan 13 1961
the party of the party of the party and the party of the party and	Home Address:	851 NEW 71St Street
	City (Home Address)	Boca Raton
	State (Home Address)	FL
	Zip Code (Home Address)	33487
the contract of the contract o	Legal Residence:	
The Charles of the Armedian is a series of the Armedian areas (and Maries	City (Legal Residence:)	
	State (Legal Residence:)	
	Zip Code (Legal Residence:)	
	Principal Business Address:	1215 Wallace Drive
instance for memory and an analysis of the second annual fields.	City (Principal Business Address)	Delray Beach
	State (Principal Business Address)	FL
	Zip Code (Principal Business Address)	33444
	Home Phone:	(561) 414-7631
	Business Phone:	(561) 347-0070
Termina and a second a second and a second a	Fax:	(561) 819-6942
	Cell Phone:	(561) 414-7631
	E-Mail Address:	fred@teamgfa.com
Resume		
	Resume	Frederick Kaub PG - GFA International Resume 20171110.pdf



EDUCATION

B.S., Geology, Indiana University (White Star Endowment Scholarship)

PROFESSIONAL REGISTRATIONS

- Licensed Florida Professional Geologist #1344
- Licensed Florida Asbestos
 Consultant #AX 71
- Licensed Florida Well
 Water Contractor #11236

PROFESSIONAL ORGANIZATIONS & AFFILIATIONS

- Geotechnical Society of America
- Association of Engineering Geologists
- American Institute of Hydrology
- National Association of Environmental Professionals
- Florida Association of Environmental Professionals
- Florida Groundwater
 Association

FREDERICK G. KAUB, P.G., L.A.C.

President

Professional Geologist

Mr. Kaub assumes overall responsibility for the leadership of professional Geotechnical and Engineering services for all GFA contracts as Principal-in-Charge. Mr. Kaub serves in the capacity of Executive Liaison to company clients. He is a graduate of Indiana University (White Star Endowment Scholarship Recipient) with a B.S. in Geology; is a licensed Florida Professional Geologist; and is cofounder of GFA International, Inc. He has served in the capacity of Expert Professional for the South Florida Water Management District and is professionally involved and active in the following associations: Professional Member of: Geotechnical Society of America, Association of Engineering Geologists, American Institute of Hydrology, National Association of Environmental Professionals, and Florida Groundwater Association.

As a Florida registered professional geologist, Mr. Kaub directs the services of GFA International including environmental, geotechnical, materials testing and inspection. Mr. Kaub has a 30 year track record of successfully managing continuing contracts for educational, municipal, governmental and private concerns in the areas of geotechnical, materials testing, inspection, and code compliance services throughout the state of Florida.

SELECT GEOTECHNICAL PROJECT EXPERIENCE

- SMP Offloading Pipeline, Limetree Bay, St. Croix USVI: Professional Geologist / Project Manager
- Herbert Hoover Dike Rehabilitation (6 Task Orders), Palm Beach County, Florida: Professional Geologist / Project Manager
- Fort Lauderdale Airport Runway Expansion, Ft Lauderdale, FL: Professional Geologist / Project Manager
- Loxahatchee River District Water Treatment Plant Expansion: Professional Geologist / Project Manager
- U.S. Southern Command Headquarters, Miami-Dade County, Florida: Professional Geologist / Project Manager
- Section 24 Storm Water Management Area, Palm Beach County,
 Florida: Professional Geologist / Project Manager
- L-30 Seepage Management Project, Miami-Dade County, Florida:
 Professional Geologist / Project Manager
- Jupiter Lagoon Bridge Crossing Extension, Palm Beach County,
 Florida: Professional Geologist / Project Manager
- Miami Beach Erosion Control & Hurricane Protection Project,
 Miami Beach, Florida: Professional Geologist / Project Manager
- Village of Key Biscayne Beach Renourishment Maintenance Project, Key Biscayne, Florida: Professional Geologist / Project Manager



FREDERICKG. KAUB, P.G., L.A.C.

President

Professional Geologist

Email: <u>fkaub@teamgfa.com</u> Mobile: (561) 414- 7631

SELECT MATERIALS TESTING PROJECT EXPERIENCE

- Miramar Lift Station #34 (Miramar, FL)
- New Horizons Worship Ctr (West Palm Beach, FL)
- Alexander Dreyfoos School of Arts (West Palm Beach, FL)
- Mount's Botanical Garden (West Palm Beach, FL)
- Lockheed Martin Manufacturing Building (Riviera Beach, FL)
- Ocean Cay Beach Sand (Boca Raton, FL)
- Aberdeen Country Club (Boynton Beach, FL)
- Pinecrest School (Ft Lauderdale, FL)
- Saveology Iceplex (Coral Springs, FL)
- Pt. Everglades Lift Station #17 (Ft Lauderdale, FL)
- U.S. Southern Command Headquarters (Doral, FL)
- Boca Raton Water Treatment Plant (Boca Raton, FL)
- Reclaimed Water Main Installation (Boynton Beach, FL)
- Canopy Creek Water Main (Port St. Lucie, FL)
- Drainage Improvements, Edler Drive (Stuart, FL)
- NW Water Main Replacement 300-600 NW 8th
- Avenue (Pompano Beach, FL)
- Hillsboro Beach Restoration Vibration Control Specialist (Hillsboro Beach, FL)

SELECT ENVIRONMENTAL PROJECT EXPERIENCE

Pine Island Ridge Country Club — Prior to the development of the existing golf course in the early 1970s, the site and surrounding area were covered with citrus groves. GFA performed extensive assessment of pesticides, herbicides, and arsenic from 2010 until 2012. Concentrations of arsenic detected in soil and groundwater were identified in excess of State of Florida Soil and Groundwater Cleanup Target Levels. Following approval of the Site Assessment Report, one (1) year of post-site assessment groundwater monitoring was conducted. Broward County Pollution Prevention, Remediation and Air Quality Division (PPRAQD) approved a request for No Further Actions with Conditions (NFAC), according to Risk-Based Management Option III. A Draft of Restrictive Covenant containing institutional and engineering controls is currently being reviewed by PPRAQD.

Boca Raton Resort & Club — This large facility combines hotel and residential space, recreational facilities, a marina, conference center, and support buildings. During the foundation construction of a new marina wing, drycleaning solvent contamination associated with the laundry building facility was discovered. A contamination assessment was performed which included the installation of monitoring wells in sensitive and limited-access areas without disturbing facility operations. A bioremediation agent was injected into the chlorinated solvent plume as part of active remediation efforts. Significant contaminate concentration reductions were observed during a year of



FREDERICKG. KAUB, P.G., L.A.C.

President

Professional Geologist

Email: fkaub@teamgfa.com

Mobile: (561) 414-7631

post active remediation monitoring. Semi-annual groundwater monitoring continues to be conducted at Boca Resort and site closure is anticipated in approximately 1-2 years.

Lake Point Restoration Mine — Performs exploratory soil and groundwater assessment, monthly mine pit monitoring, quarterly and annual groundwater monitoring, data analysis, and reporting. The activities are conducted in accordance with Lake Point's Environmental Resource Permit (ERP) for the operation of a limestone aggregate mine. An Acquisition and Development Agreement for Public Works Project between the landowners and the South Florida Water Management District (SFWMD) will result in the creation and donation of 1,800 acres of water management, water quality treatment and transfer areas, and the donation of approximately 172 acres of conservation lands for public recreational uses. The mining activities and environmental monitoring are regulated by the FDEP's Bureau of Mining and Minerals Regulation.

Mizner Lakes — The Mizner Lakes property was utilized as a baseball training facility from circa 1967 to 1997. Herbicides containing arsenic were used to maintain playing fields during the operational use of the site. Approximately 643 tons of soil impacted with arsenic in excess of the Residential Soil Cleanup Target Level were excavated and removed from the subject property. Following initial remedial actions, vertical and horizontal delineation of both soil and groundwater contamination was achieved. A closure process is currently being negotiated with the Florida Department of Environmental Protection (FDEP) to reach No Further Action (NFA) with institutional controls.

Broward County Courthouse Main Parking Facility – This property operated as a Coca-Cola Distribution facility in the 1930s and 1940s. During construction of the new Broward County Courthouse Main Parking Garage, a total of five (5) unregistered Underground Storage Tanks (USTs) were discovered. A total of 340 tons of petroleum-impacted soils were excavated, temporarily stockpiled onsite, and disposed at Waste Management's Monarch Hill Landfill in Pompano Beach, Florida.

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Colin C McCann

	Application Element	Comments
Advisory Board	l Questionnaire	
	How long have you lived in the city? (Where applicable)	I moved to Delray Beach in 2012 after graduating college
	How does your education or experience complement the powers and duties of the board/commission?	I have been completing site plans and landscape/hardscape designs in this area for clients over the past 6 years and am able to look at development projects cohesively and from the perspective of all parties involved.
	Have you served on board(s) previously? If so, what were your contribution(s) to the board(s)?	I have not served on any other boards but look forward to the opportunity.
	What direction would you like to see this board/commission go? What suggestions do you have?	Focusing on sustainable growth and designing for future generations. From a landscape design perspective, I think use of shade trees and biodiversity are two aspects frequently overlooked, and both should be encouraged.
	Have you ever attended a meeting of this board/commission?	I have attended over 20 meetings and listened to them online also. I believe my knowledge base aligns with reviewing the documents that are commonly reviewed by the board.
	Are you aware of the City's adopted vision and goals for the future? If so, what is your opinion of the vision and goals?	I agree with Delray Beach's vision including introduction of more mixed use and higher end development Downtown but understanding that it is a double-edged sword as we want residents to still be able to afford to live here and have necessities close by.
	Why are you interested in this board?	I'd like to give back to my City as a professional and believe I'm well suited to contribute from a perspective of landscape and site design.
Board Member	Application	
	Are you a registered voter? If so, where are you registered?	Yes, Delray Beach
	List any related professional certifications and licenses which you hold:	Registered Landscape Architect, Florida & Virginia
	What Board(s) are you interested in serving? Please list in order of preference:	SPRAB, HPB
	Give your present, or most recent employer and position: In addition, are you or your company a vendor with the City	WGI Inc.
12	List all City Boards on which you are currently serving or have previously served:(Please include dates)	none n/a
	Describe experiences, skills or knowledge which qualify you to serve on this board: (Please attach a brief resume)	I am a long time Delray Beach resident with over six years of experience in residential, commercial, government, and campus design in South Florida. I'd like to bring my expertise and background as a Landscape Architect to help the SPRAB make the most informed decisions possible as our city grows.
	Educational qualifications:	Bachelor of Landscape Architecture, Virginia Tech class of 2012
	SIGNATURE	Colin C McCann

Personal Info	rmation	
	Last Name:	McCann
and the second s	First Name:	Colin
The state of the s	M.I.	C
Service of the second s	Date of Birth	1989-09-29
The second secon	Home Address:	1032 Casuarina Rd.
The same representation of the same state of the	City (Home Address)	Delray Beach
the pill pull thing, at comparing the second second pull things the pilling the second	State (Home Address)	FL
	Zip Code (Home Address)	33483
	Legal Residence:	
	City (Legal Residence:)	
	State (Legal Residence:)	
for a continuous set of the control	Zip Code (Legal Residence:)	
	Principal Business Address:	2035 Vista Pkwy.
The control of the co	City (Principal Business Address)	West Palm Beach
	State (Principal Business Address)	FL.
and hardware control and of the control and the second of the control and the	Zip Code (Principal Business Address)	33411
	Home Phone:	
	Business Phone:	(561) 713-1726
The second secon	Fax:	
The state of the s	Cell Phone:	(443) 235-9600
	E-Mail Address:	colin.mccann@wginc.com
Resume		
	Resume	2018-07-05_ResumeMcCann.pdf

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Colin C. McCann

1032 Casuarina Road, Delray Beach, Florida 33483 | comccann@gmail.com | 443.235.9600

Licensure

Licensed Landscape Architect

Florida DBPR # LA6667247 Virginia DPOR # 0406002013

DEC 2015 - PRESENT NOV 2017 - PRESENT

Work Experience

Landscape Architect / Project Manager

MAR 2015 - PRESENT

Wantman Group, Inc. - West Palm Beach, Florida

Work directly under LA division director to take projects from initial client meetings, through conceptual, design development, final CDs, construction administration and final inspection. WGI specializes in commercial and neighborhood planning and landscape architecture.

Landscape Designer

MAY 2012 - MAR 2015

Krent Wieland Design - Delray Beach, Florida

Work under project managers on all phases of design projects, emphasis on conceptual hand rendering and hardscape construction details. KWD specializes in high-end residential design.

Landscape Design Intern

SUMMER 2011

Campbell & Ferrara - Alexandria, Virginia

Work with owners, designers, and foremen on various projects from design to installation. Gained both office and field experience at this residential design/build firm.

Education

Bachelor's of Landscape Architecture

AUG 2007 - MAY 2012

Virginia Polytechnic Institute and State University - Blacksburg, Virginia
College of Architecture and Urban Studies

Volunteer

Conference Steering Committee Member

JUN 2016 - JULY 2017

2017 Florida ASLA Annual Conference and Expo

Worked with Landscape Architects from several firms across South Florida as a member of the conference steering committee, and leader of the graphics sub-committee, to lead and organize the 2017 FL ASLA conference in Boca Raton, Florida.

Skills + Expertise

Management of Projects and Employees

Entitlement + site planning process

Hand Drawing and Rendering

High-end detailed hardscape design

Presentations to large clients and city/county approval boards

Historic preservation and working on properties of historical significance

Adobe Photoshop, InDesign, Illustrator

Native and Water-wise landscape design

AutoCAD

Sketchup with Lumion

SITE PLAN REVIEW AND APPEARANCE BOARD APPLICANTS

EXHIBIT A

Applicants with experience in the professions required:

Anne Marie Aguiar

Real Estate Broker

James R. Chard

Marketing and Planning Consultant (also applying to the Planning and Zoning Board

and the Historic Preservation Board)

Roger Cope

Registered Architect - Incumbent

John Holland

Real Estate Agent

James Knight

Real Estate Broker / General Contractor – Incumbent

Robert Long

Civil engineering - Incumbent

Chris Lowry

Real Estate Broker (also applying to the Planning and Zoning Board)

William Morris

Real Estate Developer

Carol Perez

Landscape Architecture

Linda Purdo

Interior Designer / Real Estate Associate - Incumbent

Daniel Stepner

Civil and Environmental Consulting Engineer (also applying to the

Planning and Zoning Board)

Applicants for At Large Seat:

Romain Cluet

Vice President of Business Development (also applying to the Planning and

Zoning Board)

Alice Finst

Retired Educator

Cynthia Freeburn

Business Owner (also applying to the Historic Preservation Board)

Todd L'Herrou

Nonprofit Management (also applying to the Planning and Zoning Board)

Frederick Kaub

Licensed Florida Professional Geologist / Licensed Florida Asbestos -

Incumbent

Sarah Lucas

Chief Executive Officer (currently serving on the Code Enforcement Board; also

applying to the Board of Adjustment)

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Application Element	Comments
Advisory Board Questionnaire	
How long have you lived in the city? (Where applicable)	6 years, family 40+ years
How does your education or experience complement the powers and duties of the board/commission?	Business degree, Sales and Marketing
Have you served on board(s) previously?. If so, what were your contribution(s) to the board(s)?	I have served on commercial boards of company in IT space
What direction would you like to see this board/commission go?. What suggestions do you have?	Smart growth preserving our culture as a "village" and avoiding the mistakes made in Miami and Fort Lauderdale
Have you ever attended a meeting of this board/commission?	No I have not
Are you aware of the City's adopted vision and goals for the future?. If so, what is your opinion of the vision and goals?	I am not
	I am now retired due to my wife's illness and I am looking to utilize my skills and knowledge to better our city.
Board Member Application	
Are you a registered voter?. If so, where are you registered?	Yes. Delray Beach.
List any related professional certifications and licenses which you hold:	Various IT and Leadership
What Board(s) are you interested in serving?. Please list in order of preference:	Down Town Development Authority, Community Redevelopment Agency, Historic Preservation Board, Planning and Zoning, Site Plan Review and Appearance Board
Give your present, or most recent employer and position: In adition, are you or your company a vendor with the City	Owner, Mori Enterprises LLC. IT services, Sales and Marketing consulting
List all City Boards on which you are currently serving or have previously serverd:(Please include dates)	CoSentry
Describe experiences, skills or knowledge which qualify you to serve on this board: (Please attach a brief resume)	Strong leadership experience in C suite positions withing the IT and telecom industries for 35+ years. Marketing, Operations, Sales, Product dev, Bus dev
Educational qualifications:	BSBA University of Missouri
SIGNATURE	James Mori
Personal Information	
Last Name:	Mori
First Name:	James
M.I.	D
Date of Birth	1955-08-28
Home Address:	1010 Lake Shore Drive
City (Home Address)	Delray Beach
State (Home Address)	FL

Dizanom habi (I Ini ya Maha I Ini ya Maha I Ini Ini Ini Ini Ini Ini Ini Ini Ini I	Zip Code (Home Address)	33444
	Legal Residence:	
	City (Legal Residence:)	
	State (Legal Residence:)	
	Zip Code (Legal Residence:)	
and the second s	Principal Business Address:	1010 Lake Shore Drive
	City (Principal Business Address)	Delray Beach
	State (Principal Business Address)	FL
	Zip Code (Principal Business Address)	33444
	Home Phone:	(314) 283-4250
	Business Phone:	
	Fax:	
	Cell Phone:	(314) 283-4250
	E-Mail Address:	jd.mori@gmail.com
Resume	第二人员的	
	Resume	Mori Resume 2016.doc

JAMES D. MORI

1010 Lake Shore Drive • Delray Beach, Florida 33444 jd.mori@gmail.com • 314.283.4250

Seasoned Board of Directors Member Experienced in the IT Infrastructure Sector including Cloud and Managed Services

Built and Lead World Class Sales, Marketing, Product, and Operations Organizations in IT Infrastructure Sector

Successfully Lead Multiple Integration Teams in Support of Acquisition Strategies
Member of IPO Launch Team and Lead Funding Activities

Board of Directors Experience

Cosentry

Dec 2012 to February 2016

Specializing in Cloud, Managed Services, Data Center Hosting, IaaS, and Security services, Cosentry is a leader in IT infrastructure and has been recognized by Inc. Magazine as one of the 5,000 fastest growing companies 8 years in a row. From acquisition in 2012 until sold in 2016 revenues grew from \$33M to \$54M, EBIDA from \$9M to \$21M, and data centers from 5 to 9. Independent Member of the Board of Directors for Cosentry.

Skilled at strategic guidance and board oversight regarding sales and commercial strategy, and attendant risk oversight. Skilled at building and maintaining excellent relationships at both the Board level and with management. High EQ.

Other Professional Experience

Mori Enterprises LLC

Oct 2012 to Present

President and CEO

Performed various advisory roles for companies in IT services space.

- Built Hexagrid's sales and marketing strategy, and helped launch their managed cloud platform
- Brokered 2 large data center projects for Ascent in Minneapolis and St. Louis leveraging senior network contacts at CenturyLink
- Developed and helped launch sales, marketing and product strategies as well as sourced CEO and SVP of Operations

SAVVIS, Inc St. Louis, MO Oct 1999 to Oct 2012

SVP Americas Sales

Tier 1 executive focused on go to market sales strategy and responsible for the sales, sales support, and sales operations teams in the Americas.

- Transformed organization from a centralized telephone based commodity selling model to a field based solution selling model raising productivity by 1,200%.
- Improved average deal size by 2,500%.
- Met bookings and revenue objectives in 9 out of 10 years inclusive of time as EVP and Managing Director of the Americas driving overall revenues from \$100M to \$1B.

SVP of Client Services

Tier 1 executive responsible for managing the full customer experience, ranging from pre-sales support to provisioning/fulfillment to post-sales support including the implementation of OSS tools to drive automation and effectiveness.

- Launched Net Promoter® program to benchmark customer loyalty and develop client experience improvement strategies, and developed and implemented programs which resulted in a material improvement to customer NPS within 1 year and doubling over 3 years,
- Deployed TQM and ITIL to drive permanent fixes to root cause issues preventing an exceptional customer experience.
- Managed corporate escalation team responsible for resolving complex customer issues
- Revamped work flows to reduce service delivery intervals by as much as 75% through parallel processing improvement strategies.
- Right-sized staff to drive optimal performance through tools, automation, and proper role alignment

Executive Vice President, Managing Director of the Americas

Tier 1 executive hired pre-IPO to build business plan and teams to take the company up-market from a small business IP reseller focus to an enterprise hosting focus.

- Participated in IPO investor meetings and roadshows, conferences and public awareness campaigns to communicate our value proposition to secure investors.
- Built sales, marketing, product, and operations teams including strategy, initial deployment and success based expansion plans.
- Developed strategies for multi-channel, global sales and service organization.
- Developed all aspects of business metrics including goal attainment reporting, productivity and product P&L tracking to drive corporate objectives.
- Responsible for creating corporate marketing campaigns and messaging and product marketing.
- Awarded the 2000 "Product of the Year" for the successful launch of Intelligent IP.

Previous Experience

Sprint, St. Louis, MO

1986 to 1999

Fast-tracked through management ranks, entering as an Account Manager and ending as VP of Sales for Western Area. Earned multiple President's Club winner, including Rookie- of-the-Year and various awards at the management level.

AT&T 1979 to 1986

7 years of sales leadership experience. Multiple President's Club winner (top 10% of all account executives).

Professional Development

Various leadership programs including courses held at Harvard and MIT.

EDUCATION

Bachelor of Science in Business Administration, Minor in Economics, University of Missouri, Columbia, Missouri

References Available Upon Request



CITY OF DELRAY BEACH BOARD MEMBER APPLICATION

PECEIVED AUG 16 2016 CITY CLERK

An Application and corresponding Board Questionnaire west be submitted in order for application to be considered complete; and must be received no later than ten (18) business days paint to the first City Commission meeting where the nomination for appointment to the board will considered.

Commission meeting where the abinduction	the production of the propert is		1 L
Please type or prive the following information:		Ő	The street of th
1. Last Name MORRIS	First Name		
2 Home Address: 1340 NVI 319 AVEINE	City DELICH BEACH	Sixte	Zip Code
3. Legal Residence	City	State	Zip Code
SEE OWN			Lammanthy or T
4. Principal Business Address:	City -	State	Zip Code
THE ATLANTIC ALE TIOD	DERNY BEAR!	186	33493
5. Home Phone: Business Phone: 56 F-Mail	Address: Cell Phone: 5		Salvasi Salvas
	Souther can 441-675	14 2	65-1705
6. Date of Birth 7. Are you a registered voter?	If so, where are you:		orporativo
OF 15 42 YES, DETENT BE	EACH-VOIE @ WO	YEAIS.	CENTER
8. What Board(s) are you interested in serving? Please list in	order of preference: OSPRI	Yardan A	The second secon
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9. List all City Boards on which you are currently serving or		ode daies)	Shirt College
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13 Decribe experiences skills of knowledge which duality	you to seive on this boath (Please :	iiiach a biiei	iesume)
		33	**************************************
I hereby certify that all the above statements are true, and I a	gree and understand that any missi art of one oppositioned I may receive	rement of m re	PATERIAL FACTS
contained in this application may cause forfeiture upon my p	are or any appointment amay total	4	
110 March 21/16/16			

Note: This application will remain on file in the City Clerk's Office for a period of 2 years from the date it was submitted. It will be the applicant's responsibility to ensure that a current application is on file.

ADVISORY BOARD QUESTIONNAIRE

(This document is required as part of the Board application submittal)

NAME: MILLIPH E MOPPIS
1. How long have you lived in the city? (Where applicable)
TWENTY SEVEN YEARS
2. Have you served on board(s) previously? If so, what were your contribution(s) to the board(s)?
NO- OLD SCHOOL SQUARE, FLORIDA ATLANTIC UNIVERSITY
FILEPULL LINITESTITE
3. Have you ever attended a meeting of this board/commission?
MEETINAS.
4. Why are you interested in this board?
WANT TO MAKE A POSITIVE DIFFERENCE IN THE OUGLITY OF LIFE IN DELEAT BEACH. TO MAINTAIN TITS SMALL TOWN CHARACTER/CHARM— "VILLAGE BY THE SEA".
5. How does your education or experience complement the powers and duties of the board/commission?
THAVE DUDERGRADUATE DEGREE IN BUSINESS ADMINISTRATION AND JU LAW DEBLEE FOR WITH HOW AT THE DEVELOPER OF PEALESTATE. REALESTATE STILE ABOUT FOR 35 & YEARS.
6. What direction would you like to see this board/commission go? What suggestions do you have?
MAINTAIN LOW INTENSITY OF DEVELOPMENT - LOW HEIGHT AND DENSITY AND IN GENERAL RESPECT THE VISION FOR OUR CITY FROM IT'S PAST AND PRESENT LEADERS.
7. Are you aware of the City's adopted vision and goals for the future? If so, what is your opinion of the vision and goals?
I ADOPT THE GOALS-STRONGLY EMBRACE, WANT TO SEE ALEAS LIKE WEST ATLANTIC AVE AND ONG RESS AVE COLLIDOR BE FUHANCED. ALSO, SUPPORT OSCEDLA AREA GLOWTH AS WELL AS NORTH SOUTH BOUND FEDERAL HIGHWAY COLIDOR.

Southcoast Partners, LC Corporate Profile

777 E Atlantic Avenue, Ste 100
Delray Beach, FL 33483
(561) 265-1390
www.southcp.com

WILLIAM E. MORRIS-SOUTHCOAST PARTNERS

For the past 35 years, Mr. Morris has been committed to the creation and preservation of significant values through consulting and development of successful residential and commercial real estate projects. In 1985, Mr. Morris moved to South Florida where he was President of Arvida/IMB Partners headquartered in Boca Raton. In that capacity, he was responsible for all aspects of residential and commercial development, zoning, brokerage and property management. Mr. Morris has been directly responsible for the successful development of over 15,000,000 SF of office, retail, and over 2,000 residential units.

Mr. Morris has a Degree in Business Administration from Wittenberg University and J.D. Degree with honors from Case Western Reserve School of Law. In 1991, Mr. Morris established Southcoast Partners, I.C. and was responsible for the redevelopment effort of numerous sites in downtown Boca Ration including buildings for Bank of America, Smith Barney and Merrill Lynch. More recent activities include the redevelopment (condominium conversion) of the 200 unit Highland Beach Club; Worthing Place a 217 unit upscale urban residential/retail complex located in downtown Delray Beach; Runaway Beach Club a 192 unit conversion of apariments to upscale condominiums in Lake Buena Vista, FL. and 1350 Main, a 17 story upscale Condominium Project in downtown Sarasota, FL. Each of these-Projects have been extremely successful.

Mr. Morris has been involved in numerous consulting assignments in South Florida notably the eight acre Atlantic Crossing Project and the Midtown Delray Development located on the west side of Swinton Avenue from Atlantic Avenue to and including the Sundy House.

In addition to consulting and development activities, Mr. Morris has been active with civil and charitable organizations in South Florida including Board of Director roles with Florida Atlantic University, Delray Beach Center for the Arts (O.S.S.), and Founder of the Boys and Girls Club of Boca Raton. For many years, Mr. Morris has been an active member of the Urban Land Institute and the I.C.S.C.

Southcoast Partners, LC Corporate Profile

777 E Atlantic Avenue, Ste 100 Delray Beach, FL 33483 (561) 265-1390 www.southcp.com

DEVELOPMENT PROJECTS (Partial List)

RESIDENITAL/MIXED-USE

WORTHING PLACE - 217 unit upscale urban apartment project with 13,000 SF of retail and a 400 car structured parking garage, Delray Beach, FL.

1350 MAIN - 139 unit urban condominium project with \$,000 SF retail - Sarasota, FL.

RUNAWAY BEACH CLUB – 192 unit upscale condominium conversion residential project — Lake Buena Visia, FL.

PALMETTO PLACE -245 unit upscale urban condominium project with 15,000 SF retail - Boca Raton, FL.

HIGHLAND BEACH CLUB – 200 unit condominium conversion project in Highland Beach, FL.

ERIDGESIDE SQUARE - 246 unit upscale urban condominium (formerly rental apariments) complex with 15,000 SF of retail, 28,000 SF office and a 1,172 car structural parking garage – Ft. Lauderdale, FL.

OFFICEBUILDINGS

1801 Military Trail Building – 65,000 SF, Boca Raton, FL.

120 East Building: Merrill Lynch Building - 70,000 SF, Boca Raton, FL.

150 East Building; Bank of America Tower — (redevelopment), 125,000 SF, Boca Raton, FL.

Smith Barney Building - 12,200 SF, Boca Raton, FL.

Mizner Place; Morgan Stanley Smith Barney - 30,000 SF, Boca Raton, FL.

^{*} This is the largest Public — Private Partnership Project ever developed in Deltay Beach which includes the 202 car structured Farking Garage (Federspiel Garage) deeded over to the City of Deltay Beach.

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	Application Element	Comments
Advisory	Board Questionnaire	
	How long have you lived in the city? (Where applicable)	October 2015
	How does your education or experience complement the powers and duties of the board/commission?	With a deep background in finance and financial planning, I would like to assist in the fiscal planning and organization of the boards.
	Have you served on board(s) previously?. If so, what were your contribution(s) to the board(s)?	I have not been on a board in the past.
	What direction would you like to see this board/commission go?. What suggestions do you have?	For the education board, there needs to be more outreach to the parents in the community to improve the school system locally.
	Have you ever attended a meeting of this board/commission?	I have not attended any of these board meetings
	Are you aware of the City's adopted vision and goals for the future?. If so, what is your opinion of the vision and goals?	I think the main priority of the city should be a development of family infrastructures. The city's long term plan is to diversify its tax base, yet it needs to develop the
	Why are you interested in this board?	Every board has an important role in the growth of the city. I would be happy to lend my expertise any way I can.
Board Me	ember Application	
	Are you a registered voter?. If so, where are you registered?	Yes, registered in 4126
	List any related professional certifications and licenses which you hold:	Certified Financial Planner
	What Board(s) are you interested in serving?. Please list in order of preference:	Education Board, Delray Beach Housing Authority, Plan Review and Appearance Board,
	Give your present, or most recent employer and position: In adition, are you or your company a vendor with the City	Morgan Stanley
	List all City Boards on which you are currently serving or have previously serverd:(Please include dates)	I have not served on any boards
	Describe experiences, skills or knowledge which qualify you to serve on this board: (Please attach a brief resume)	I've been a resident of the city for two and a half years. would like to help the city navigate this major transition period, and help to plan for an amazing future.
	Educational qualifications:	Bachelors degree
	SIGNATURE	Ross Oconnor
Personal	Information	
	Last Name:	OConnor
The state of the state of the	First Name:	David
The second secon	M.I.	R
	Date of Birth	1991-01-09
	Home Address:	105 Tropic Isle Dr, Apt 28
	City (Home Address)	Delray Beach
Common and the second second second	State (Home Address)	FL

the net of the Valendistance between an includence for	Zip Code (Home Address)	33483
	Legal Residence:	
	City (Legal Residence:)	
	State (Legal Residence:)	
Annual Section of the Control of the	Zip Code (Legal Residence:)	
	Principal Business Address:	595 S Federal Hwy, Ste 400
	City (Principal Business Address)	Boca Raton
	State (Principal Business Address)	FL
	Zip Code (Principal Business Address)	33432
	Home Phone:	
	Business Phone:	
	Fax:	
	Cell Phone:	(804) 909-7677
	E-Mail Address:	d.ross.oconnor@gmail.com
Resume		
	Resume	Ross O'Connor Resume.pdf

D. Ross O'Connor, CFP®

Home: 105 Tropic Isle Dr, Apt 28 • Delray Beach, FL 33483 d.ross.oconnor@gmail.com • 804-909-7677

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EXPERIENCE

Financial Advisor, Morgan Stanley; November 2013 - present

- Provide a high level of individualized, comprehensive brokerage financial services and investment strategies to clients.
- Brought in over \$20 million in assets and oversaw a practice generating \$200,000 in revenue
- Contributed to the long-term goal of converting \$500 million in client assets to a feebased, advice-centric business model
- Consult with clients on investment strategies based on their individual financial and investment objectives.
- Awarded the rising star as the most promising new advisor by a complex of over 150 advisors
- Assisted in the management of \$500 million worth of discretionary portfolios through both fundamental and technical analysis
- Member of a team with over \$1 billion under management

Morgan Stanley Smith Barney; Summer 2012

- Assisted in managing a portfolio in excess of \$750 million as well as estate planning, updating converted accounts, and client relations
- Compiled important economic news articles to compare investment trends year over year
- Served as an assistant to a team of Financial Times 400 Advisors
- Was offered a full time position on the team after graduation

Intern, Representative Eric Cantor; Summer 2011

- Answered constituents' calls and delivered notes of calls to the Congressman
- Guided tours of the Capitol for constituents
- Provided assistance and ensured summer fundraisers succeeded

EDUCATION

Florida Atlantic University, Boca Raton, FL; Certified Financial Planner Coursework, 2014-16

 CFP® coursework consisting of: fundamentals of financial planning, insurance planning, income tax planning, investment planning, retirement planning, and estate planning

Sewanee: The University of the South, Sewanee, TN; Bachelor of Arts, 2013

Major: International and Global Studies; Minor: Spanish, Political Science

Sewanee: Semester in Spain, Madrid, Spain; January-Ma 2012 Lindisfarne College, Hastings, New Zealand; Summer 2008

ACTIVITIES

Vice President, Boca Isle Homeowners Association

Responsible for budgeting and long-term residency improvements

Leadership Development Coordinator, Sigma Nu Fraternity; Spring 2013

- Designed a candidacy program and was in charge of the new member class
- Organized study halls, teambuilding exercises, and managed elections

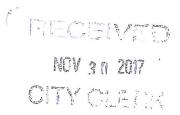
President, Tuckahoe Junior Volunteer Rescue Squad; August 2008-July 2009

- In charge of twenty five around 25 under-21-year-olds at the volunteer rescue squad in Henrico County, and headed a board of eight officers
- Organized fundraisers to finance the junior squad as well as monthly meetings
- Volunteered over 1000 hours of community service and received the President's Volunteer Service Award from Barack Obama

ADDITIONALSKILLS

- Series 7 and 66 registered
- Certified Financial Planner
- Proficient with Microsoft Office products: Word, Excel, PowerPoint
- Competence with a Bloomberg terminal and Thomson Reuters
- Competence in written and spoken Spanish Language

City Clerk Board Application



The state of the s	Application Element	Comments
Advisory Bo	pard Questionnaire	
	How long have you lived in the city? (Where applicable)	17 years
	How does your education or experience complement the powers and duties of the board/commission?	Bachelor of Landscape Architecture
	Have you served on board(s) previously?. If so, what were your contribution(s) to the board(s)?	I have not served on a board
	What direction would you like to see this board/commission go?. What suggestions do you have?	I don't have suggestions at this time. I have observed in past SPRAB meetings that the requirements should be met and checked by staff prior to getting to the SPRAB. I have wondered if there was a checklist or flow chart checklist to make sure the projects have the documentation they need prior to reaching the board.
	Have you ever attended a meeting of this board/commission?	I have been to board meetings
	Are you aware of the City's adopted vision and goals for the future?. If so, what is your opinion of the vision and goals?	I do not have knowledge of this.
v	Why are you interested in this board?	I am concerned there isn't a board member that is a registered landscape architect or like
oard Mem	ber Application	
	Are you a registered voter?. If so, where are you registered?	Delray Beach, FL
	List any related professional certifications and licenses which you hold:	Registered Landscape Architect
	What Board(s) are you interested in serving?. Please list in order of preference:	Site Plan Review and Appearance Board
	Give your present, or most recent employer and position: In adition, are you or your company a vendor with the City	A. Grant Thornbrough and Associates
	List all City Boards on which you are currently serving or have previously serverd:(Please include dates)	I am not currently serving on boards
	Describe experiences, skills or knowledge which qualify you to serve on this board: (Please attach a brief resume)	I have been practicing Landscape Architecture for 29 years. I am familiar with design, site planning, plant material, and hardscapes. I have also worked in Delray Beach for over 24 years, lived in Delray Beach for 17 and am very familiar with our town. I have worked for the CRA and have done other projects in and around the Delray Beach area. I have attended many Site Plan approval meetings as the part of the applicant team.
	Educational qualifications:	University of Florida, Bachelor of Landscape Architecture
	SIGNATURE	Carol Perez
ersonal Inf	ormation	
8 19	Last Name:	Perez
	First Name:	Carol
	M.I.	В

An effecting property and the state of the s	Date of Birth	dec 1964
	Home Address:	330 NW 16th Street
and the last ty consistent to are the second	City (Home Address)	Delray Beach
	State (Home Address)	FL
	Zip Code (Home Address)	33444
provide the second seco	Legal Residence:	
	City (Legal Residence:)	
	State (Legal Residence:)	
	Zip Code (Legal Residence:)	
	Principal Business Address:	132 N. Swinton Avenue
	City (Principal Business Address)	Delray Beach
	State (Principal Business Address)	FL
	Zip Code (Principal Business Address)	33444
	Home Phone:	
	Business Phone:	(561) 276-5050
	Fax:	(561) 276-8777
	Cell Phone:	(561) 251-5843
	E-Mail Address:	carol@agtland.com
Resume		
	Resume	Resume - Carol Perez up dated 2014.doc

A. Grant Thornbrough & Associates

NOV 3 n 2017

Landscape Architects ~ Land Planners ~ Environmental Consultants 132 North Swinton Avenue, Delray Beach, Florida 33444

Ph. (561) 276-5050 · Fax (561) 276-8777 · E-mail: grant@agtland.com

Carol Borough Perez

A. GRANT THORNBROUGH & ASSOCIATES

Principle Landscape Architect

EDUCATION

Bachelor of Landscape Architecture 1987 University of Florida

Registered Landscape Architect #1459 State of Florida

EXPERIENCE

Ms. Perez has experience on a wide range of projects throughout the State of Florida. Prior to joining the team at A. Grant Thornbrough & Associates, she was employed at Land Design Resources in Ocala, Florida serving as project manager for many residential and institutional projects. She was responsible for detailed design, hardscape and landscape construction documents.

Carol has been with A. Grant Thornbrough & Associates for over twenty eight years working on custom residential design, planned unit developments, mixed use developments, commercial development, city and community redevelopment projects. She is currently project landscape architect for all our on-going Lynn University, North Broward Preparatory School and Wellington Prep School projects.

Her work has included detailed design for pools, spas, fountains, decks and specialty gardens as well as streetscape design. Carol's responsibilities carry through to the hardscape, landscape and irrigation construction documents. Carol has been project manager for several urban large scale mixed use and residential developments in Boca Raton and Delray Beach. In addition to the development of design and construction documents she also is accustomed to coordination between the design disciplines, government agencies, and contractors to see the project through to completion.

Carol has worked on historic renovation projects involving research, master planning, and design recommendations for the redevelopment master plan for Old School Square, historic Banker's Row, and Swinton Avenue Beautification Project all located in Delray Beach. More recently she has been involved in numerous City of Delray Beach Community Redevelopment Agency (CRA) projects including Carver Square Pocket Park, 95 S.W. 5th Avenue Pervious Parking Lot, 362 N.E. 3rd Avenue Parking Lot Upgrades, and The 12th Avenue Duplex Landscape Improvement Project. Responsibilities for these CRA projects included Design Development, Material Selections, Grading and Drainage, Hardscape, Landscape, and Irrigation Contract Documents, Bid Assistance and Construction Administration.

Carol's strength lies in her ability to understand the client's objectives and to integrate them into an overall scheme expressing the importance of individual character.

City Clerk Board Application

RECEIVED JUN 1 2 2018 CITY CLERK

	Application Element	Comments
Advisory Bo	pard Questionnaire	
	How long have you lived in the city? (Where applicable)	Since 1988
Markathan Falansa, will be with a count of department of security in the country of the country	How does your education or experience complement the powers and duties of the board/commission?	I have a real estate broker's license and taught real estate courses. I have also taken many courses on real estate practices.
	Have you served on board(s) previously? If so, what were your contribution(s) to the board(s)?	SPRAB
	What direction would you like to see this board/commission go? What suggestions do you have?	I would like to see the board expand the growth of Atlantic Avenue both north and south. The west Atlantic area has a rich history that needs to be included in the city plans. I do not want us to lose the City by the Sea atmosphere.
9	Have you ever attended a meeting of this board/commission?	Yes, I have attend as a board member.
	Are you aware of the City's adopted vision and goals for the future? If so, what is your opinion of the vision and goals?	Yes, and I would like to see us adhere to the plan. Growth without losing our identity.
	Why are you interested in this board?	This board can recommend developers both large and small stay within our guidelines, keeping Delray as a family area that's good for business.
Board Mem	ber Application	
	Are you a registered voter? If so, where are you registered?	Yes. Delray Beach Florida
	List any related professional certifications and licenses which you hold:	Florida Real Estate Brokers License Florida Teaching Certificate
	What Board(s) are you interested in serving? Please list in order of preference:	SPRAB
	Give your present, or most recent employer and position: In addition, are you or your company a vendor with the City	Fite Luxury Properties
	List all City Boards on which you are currently serving or have previously served:(Please include dates)	SPRAB
	Describe experiences, skills or knowledge which qualify you to serve on this board: (Please attach a brief resume)	I have lived in the area since 1973 and in Delray Beach since 1988. I have had a real estate license since 1976. I understand the growth along with the positive and negative implications
	Educational qualifications:	Florida Real Estate Brokers License Florida Teacher's Certificate master's Degree in Education
The first and analysis is a common alternative and a fact that facilities in a d armer of	SIGNATURE	Linda E. Purdo
Personal Inf	formation	
	Last Name:	Purdo
	First Name:	Linda
	M.I.	
	Date of Birth	1948-06-07

The state of the s	Home Address:	1011 Brooks Lane
	City (Home Address)	Delray Beach
	State (Home Address)	FL
	Zip Code (Home Address)	33483
	Legal Residence:	
	City (Legal Residence:)	
	State (Legal Residence:)	
	Zip Code (Legal Residence:)	
	Principal Business Address:	
	City (Principal Business Address)	
	State (Principal Business Address)	
	Zip Code (Principal Business Address)	
	Home Phone:	
	Business Phone:	
	Fax:	
	Cell Phone:	(561) 504-8426
	E-Mail Address:	lindapurdo@aol.com
Resume		ERSON TO THE STATE OF THE
	Resume	



CITY OF DELRAY BEACH BOARD MEMBER APPLICATION

MAR 13 2018 OFFY CLERK

An Application and corresponding Board Questionnaire must be submitted in order for application to be considered complete; and must be received no later than ten (10) business days prior to the first City Commission meeting where the nomination for appointment to the board will considered.

Please type or print the following information:

1. Last Name: Ruhragen	First Name Albert		M. I. A	
2. Home Address: 17th Street	PYB	State	Zip Code 33444	
3. Legal Residence:	City	State	Zip Code	
Same	· ·		_	
4. Principal Business Address:	City	State	Zip Code	
298 NE 6th Ave	128	41.	33483	
5. Home Phone: Business Phone: E-Mail A	Address: Cell Phone:	Fax:		
561 276 4234	56170276	133		
6. Date of Birth 7. Are you a registered voter?	If so, where are you re			
59 16 1963 Yes	Palm Beak	Count	Ý	
8. What Board(s) are you interested in serving? Please list in	order of preference:	AB		
CRA P37 PMF	1B			
9. List all City Boards on which you are currently serving or l	nave previously served: (Please inclu	de dates)		
Code Board DDA Terms PMAB liason to DDA				
10. Educational qualifications: High school Ir College				
11. List any related professional certifications and licenses which you hold:				
12. Give your present, or most recent employer, and position: In addition, are you or your company a vendor with the				
city Ruhwagen's Bille in Sport owner Mage				
Delaga Branch instrumenti Perteli anner Ima				
De ray Black worker sports Rental's owner Mage 13. Describe experiences, skills or knowledge which qualify you to serve on this board: (Please attach a brief resume)				
13. Describe experiences, skills of knowledge which quality you to serve on this board: (Please attach a brief resume)				
Vision 2020, DDA 2Tem, Code, APD, PMAB				
I hereby certify that all the above statements are true, and I agree and understand that any misstatement of material facts				
contained in this application may cause forfeiture upon my part of any appointment I may receive.				
(1) th ()'1				
SIGNATURE	DATE			
DATE				

Note: This application will remain on file in the City Clerk's Office for a period of 2 years from the date it was submitted. It will be the applicant's responsibility to ensure that a current application is on file.

ADVISORY BOARD QUESTIONNAIRE

(This document is required as part of the Board application submittal)

NAME: Albert Ruhvagur
1. How long have you lived in the city? (Where applicable)
55 years
2. Have you served on board(s) previously? If so, what were your contribution(s) to the board(s)? Code Board helped vialator achell COMPliance DAT DAT
Division
3. Have you ever attended a meeting of this board/commission?
RS WELKLY
1. Why are you interested in this board? I Love Deway Black I want to help be apart of the solutions to our challeges
5. How does your education or experience complement the powers and duties of the board/commission? I have been in 1000s the trong for 25 years I planted and built building in Helpay Beach I am in the tourist buisness
6. What direction would you like to see this board/commission go? What suggestions do you have? Nork together thru open commutation
7. Are you aware of the City's adopted vision and goals for the future? If so, what is your opinion of the vision and goals? I was apart of the team that Formed Wision
and again of our city

City Clerk Board Application

RECEIVED MAY 16 2018 CITY CLERK

	Application Element	Comments
Advisory Board	Questionnaire	
	How long have you lived in the city? (Where applicable)	I have lived in Delray Beach for 4 years (since April 2014) and been a homeowner in Delray Beach for 1 year (since April 2017)
	How does your education or experience complement the powers and duties of the board/commission?	My educational experience is in Civil and Environmental Engineering and business administration of such engineering projects. This is a very useful skill in the planning of municipal functions.
	Have you served on board(s) previously?. If so, what were your contribution(s) to the board(s)?	Not applicable
	What direction would you like to see this board/commission go?. What suggestions do you have?	I would like to see the boards continue to plan Delary Beach into the future, pushing us towards a beautiful aesthetic, environmental consciousness, and safe, pedestrian friendly environment.
	Have you ever attended a meeting of this board/commission?	Not applicable
	Are you aware of the City's adopted vision and goals for the future?. If so, what is your opinion of the vision and goals?	I am aware of the Vision 2020 initiative and agree strongly that the goals and supporting ideas will make Delray Beach a premier city to live and invest in.
	Why are you interested in this board?	As a homeowner in Delray Beach, I am interested in participating in the planning and implementation of the direction of our City.
Board Member	Application	
	Are you a registered voter?. If so, where are you registered?	Yes, registered in Delray Beach, FL
	List any related professional certifications and licenses which you hold:	Professional Engineer, FL and NY (PE) - Civil & Environmental Engineering
	What Board(s) are you interested in serving?. Please list in order of preference:	Planning And Zoning Board, Site Plan Review And Appearance Board, Green Implementation Advancement Board
	Give your present, or most recent employer and position: In adition, are you or your company a vendor with the City	Arcadis US, Inc. July 2006 through present - Senior Consultant. To my knowledge, we are not vendors to the City.
,	List all City Boards on which you are currently serving or have previously serverd: (Please include dates)	Not applicable
	Describe experiences, skills or knowledge which qualify you to serve on this board: (Please attach a brief resume)	I have over 12-years of experience working on a wide range of civil and environmental engineering projects, specializing in operations monitoring and construction oversight services for solid waste, water and wastewater projects. Project experience includes operations monitoring and inspections, regulatory review, economic analyses, contract interpretation, preparation of procurement documents, proposal review, compilation of data and trend analyses of waste-to-energy facilities, and construction monitoring.
	Educational qualifications:	BSE Civil/Environmental Engineering Duke University 2005, Graduate studies in M.Eng Civil Engineering/ Engineering Management Cornell University 2006

TO B. CONTRACTOR OF SEC.	SIGNATURE	Daniel Stepner
Personal In	formation	
¥	Last Name:	Stepner
a at at an amount	First Name:	Daniel
A manufacture of the proof the contract of	M.I.	J
to a Therenes, an authorized september production and	Date of Birth	1982-12-13
Committee on the last bear a pass parameter of some	Home Address:	1700 S Ocean Blvd, Apt 20
The Part and A. Charle, of China and Managaring by Participation	City (Home Address)	Delray Beach
position the second second section and second sections of	State (Home Address)	FL ,
The contract of the contract o	Zip Code (Home Address)	33483
	Legal Residence:	
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	Zip Code (Legal Residence:)	
	Principal Business Address:	
	City (Principal Business Address)	
processing and an arrangement	State (Principal Business Address)	
	Zip Code (Principal Business Address)	
	Home Phone:	(240) 475-4157
T I YO ALL DESIGNATION AND ADMINISTRATION OF THE PARTY OF	Business Phone:	
1	Fax:	
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Resume		
	Resume	Stepner_Dan_110817 (for Delray Beach).docx



Education

Program completed in BSE
Civil/Environmental
Engineering Duke
University 2005
Graduate studies in M.Eng
Civil Engineering/
Engineering Management
Cornell University 2006

Years of Experience

Professional Registrations Professional Engineer, FL, NY Certified Construction Documents Technologist (CDT)

Health & Safety Training Confined Space Entry OSHA 10-Hr Training

Professional Training
AutoCAD Advanced Training
Microsoft Excel Advanced
Training

Daniel J. Stepner, PE, CDT



Mr. Stepner has over 10-years of experience working on a wide range of civil and environmental engineering projects, specializing in operations monitoring and construction oversight services for solid waste, water and wastewater projects. Project experience includes operations monitoring and inspections, regulatory review, economic analyses, contract interpretation, preparation of procurement documents, proposal review, compilation of data and trend analyses of waste-to-energy facilities, and construction monitoring. He has served as part of the construction and operations monitoring teams for the development and operation of a new 3,000 ton per day waste-to-energy facility, and as such has significant knowledge of the equipment and operations of such facilities.

Detailed Experience

Water/Wastewater

New York City DEP: CAT/DEL Ultraviolet (UV) Treatment Facility Construction

Management and Start-up. Provided construction management and start-up assistance for a two billion gallon per day (BGD) UV water treatment facility (UV Facility) as part of the Construction Management Joint Venture (CMJV) team. As part of the control room operations sub-team, coordinated construction activities of the four prime contractors to ensure that they did not impact the activities of the other prime contractors or with NYCEP's delivery of water through the UV Facility during facility start-up. Oversaw operation of the UV Facility during performance testing and commissioning of the 56 UV units (UVU) as the support and lead operator for the CMJV. Facilitated on-the-job training of NYCEP operations personnel. Prepared an equipment monitoring log in the form of an electronic tablet application, to be used during UV Facility rounds to monitor the operating status of all facility equipment and report any unanticipated alarms or conditions to the operations supervisor or maintenance staff.

New York City DEP: Tallman Island Wastewater Treatment Plant (WWTP) Start-up. Provided start-up services and training for biological nutrient removal (BNR) related systems for an 80 million gallon per day (MGD) wastewater treatment plant (maximum capacity of 160 MGD). Developed start-up plans, system training materials, and tracking logs of BNR system equipment, shop test, field test, operation and maintenance (O&M), training and lesson plan, and spare parts submittals. Reviewed project schedules for conformance with equipment start-up and testing. Coordinated and monitored the training program for vendor-provided equipment and systems.

Orange County Sanitation District: Digester Gas Cleaning, Selective Catalytic Reduction and Catalytic Oxidizer Pilot Testing / Fountain Valley CA. Evaluated the best available control technologies to remove NOx, CO, and VOC from engine generator exhaust



utilizing a digester gas pre-treatment cleaning system and selective catalytic reduction and catalytic oxidizer system. Prepared contract documents, provided negotiation and coordination with vendors, and provided start-up and commissioning assistance. Throughout the pilot testing period, tasks include coordination with the sampling laboratories, managing sampling results, and preparation of technical memoranda and the pilot testing report.

Various Clients: Reasonably Available Control Technology (RACT) Analyses. Evaluated reasonable available control technologies and prepared RACT Analyses for Oxides of Nitrogen (NOx) for boilers and gas turbines and for volatile organic compounds (VOC) for congeneration engines, sludge incinerators, biogas flares, boilers and generators in compliance with New York State Department of Environmental Protection (DEC) regulations. Client facilities included an industrial sugar refinery, waste water treatment plants, and a pharmaceutical facility. Tasks included reviewing NOx and VOC emissions data from combustion sources, researching potential control technologies, and determining the economic feasibility of implementing the control technologies.

New York State Office of General Services: Yonkers Illicit Discharge Elimination

Program / Yonkers NY. Performed water sampling of storm water outfalls and manholes to identify points of illicit discharge of sanitary sewage. Responsibilities included collecting water samples from each of the outfalls and manholes, inspecting each outfall and manhole for indicators of sanitary sewage e.g. odors, debris. Once signs of sanitary sewage were identified in the storm water outfalls, the sanitary sewage is tracked through storm water drainage system via sampling, CCTV, and dye testing until the illicit discharges are identified in individual residencies and repairs to the drainage system are made.

New York City DEP: Newtown Creek WWTP: Asset Management and Information Access System (IAS): Online O&M Manual Management / New York NY. Developed asset identification numbers and tag names for the WWTP computerized maintenance management system (CMMS) for design plant modification contracts. Each asset in the WWTP was added to a hierarchy visual representation. Assisted in the development of Newtown Creek WWTP online IAS for client usability. Formatted and uploaded O&M manuals sections and other project documents to the IAS. Developed the IAS User Training Manual.

New York City DEP: Wards Island WWTP Staffing Assessment / New York NY. Assisted in the development of the Wards Island WWTP Staffing Assessment Report. Responsibilities included creating an equipment list for the entire plant, assigning preventative maintenance (PM) hours to each piece of equipment, determining staffing levels for PM based on total PM hours, and writing the Report.

Bergen County Utilities Authority: Information Access System: Online Operation & Maintenance Manual / Bergen County NJ. Assisted in the development of the Bergen County Utilities Authority's (BCUA) online Information Access System (IAS) comprised of an online O&M Manual and Document Library. Developed O&M manual sections for Service Air, Potable Water, and Sludge Storage Systems. Formatted and uploaded O&M manuals



sections and other project documents to the IAS. Developed sections of the IAS Basic User Training Manual.

New York City DEP: Owls Head and Tallman Island WWTPs Odor Study / New York NY. Performed Odor Sampling of the Owls Head and Tallman Island WWTPs. Includes liquid and air sampling from the surface of primary settling tanks, aeration tanks, final settling tanks, and other select locations at the plant.

Town of Southeast: Brewster Heights Wastewater Treatment Plant Operation & Maintenance Manual / Southeast NY. Developed Operations & Maintenance (O&M) Manual for a 150,000 gpd wastewater treatment plant. Responsibilities included coordination with plant staff, site visits, and writing of the O&M Manual. Plant includes screening, extended aeration, clarification, sand filtration, microfiltration, UV disinfection, aerobic digestion, and sludge drying beds.

Mount Ebo Corporate Center: Mt. Ebo Wastewater Treatment Plant Operation & Maintenance Manual / Brewster NY. Developed Operations & Maintenance (O&M) Manual for a 160,000 gpd wastewater treatment plant. Responsibilities included coordination with plant staff and writing of the O&M Manual. Plant includes screening, primary clarification, rotating biological contactors, secondary clarification, sand filtration, microfiltration, UV disinfection, and solids handling.

Solid Waste

Solid Waste Authority of Palm Beach County: SWA New WTE Facility / West Palm Beach FL. Providing operation and maintenance monitoring services for the new 3,000 ton per day (tpd) waste-to-energy (WTE) mass burn Facility adjacent to the Authority's North County Resource Recovery Facility (NCRRF). Tasks include inspection of the Facility and review of operating parameters for compliance with the maintenance standards and performance guarantees in Operation and Maintenance Agreement between the SWA and Facility operator. As a member of the engineering management team, performed as construction monitoring engineer during construction of the Facility. Current tasks include creation and tracking of the Owner's construction punch list and administration of the warranty list. Previous tasks included monitoring and recording all site construction activities, walk down of all process systems, and tracking quality issues. As part of the constraints and limitations analysis for siting of the Facility, assisted in the development of the conceptual site layouts by developing cost estimates for potential site grading options.

Union County Utilities Authority: Resource Recovery Facility: Operations and Maintenance Monitoring / Union County NJ. Provided engineering services for the operation and maintenance monitoring of a 1,540-tpd waste-to-energy facility. Responsibilities included conducting facility inspections during normal operating conditions and during major equipment outages, and reviewing supervisor and control room operator logs to identify notable maintenance activities. Reviewed facility operating data with respect to waste



processed and received, steam production, electric generation, and equipment downtime. Prepared various reports, including: annual general assessment and status condition, outage inspection and unit outage summaries, and condition comparison reports for the waste-to-energy facility. Prepared the Title V Permit - Waste Separation Annual Report for Union County recyclable materials.

Westchester County: Construction & Demolition Debris Recycling Facility. Prepared the feasibility study for implementation of a 700 tpd Construction & Demolition (C&D) Debris Recycling Facility on the County-owned property adjacent to the existing Materials Recovery Facility. Sorting techniques utilized include shredding, mechanical screening, magnetic separation, manual sorting, air separation, and wood grinding.

Westchester County: Solid Waste Management Plan Update / Westchester County NY. Prepared the 2010 Westchester County Department of Environmental Facilities Solid Waste Management Plan Update. The main objectives of the plan update are to define the infrastructure and strategies to manage the County's solid waste and discuss future strategies to assist in meeting the State of New York's (State) quantitative goals for waste reduction and recycling set forth in the State's solid waste management plan, prepared in December 2010.

Alexandria/Arlington Waste-to-Energy Facility, Alexandria VA. Assisted in the conduct of an economic analysis to quantify cost and benefits of exercising or not exercising the Extended Term option(s) available under the Jurisdications' service agreement with Covanta, and a recommendation as to the time frame for taking action. The economic analysis included a solid waste market analysis, identification of potential issues, and evaluation of alternatives. A key component of the evaluation and presentation of findings was the development of a financial model of the Jurisdictions existing solid waste system and Facility operations to project future costs under the alternative scenarios using probabilistic modeling (using @Risk™ software) to quantify potential financial risks. Tasks included development of a timeline and decision tree for agreement alternatives and preparation of the economic analysis report.

Solid Waste Authority of Palm Beach County: North County Resource Recovery Facility (NCRRF) Refurbishment Design Build Procurement / West Palm Beach FL. As part of the refurbishment of the Authority's NCRRF to provide for an additional 20-years of operations, assisted with the development of technical specifications required for the refurbishment of the NCRRF and vendor procurement activities related the evaluation of the Design-Build (D/B) Contractor for the Refurbishment. Assisted with the review of the D/B Contractor shop drawings and submittals and schedule preparation for the construction effort. As part of the constraints and limitations analysis for siting the new proposed 3,000 tpd WTE Facility adjacent to the Authority's NCRRF, assisted in the development of the conceptual site layouts by developing cost estimates for potential site grading options.

Town of Greenwich: Recyclable Materials Management Services / Greenwich CT.
Assisted in the preparation of request for proposal (RFP) documents for the operation and



management of the residential recycling drop-off center area at the Town's Recycling Center and collection, transportation and marketing of the recyclables materials.

City of Norwalk: Solid Waste Services / Norwalk CT. Assisted in evaluation of proposals for Transfer Station Operation, Transport, and Disposal Services for Municipal Solid Waste. Responsibilities included operation & maintenance manual review and development of clarification requests to proposers.

Northeast Maryland Waste Disposal Authority: MRF Single Stream Feasibility Study / Derwood MD. Assisted in the development of a study to evaluate the feasibility and cost of converting the Montgomery County Recycling Center and its operations from dual stream to single stream recycling by adding fiber separation to the front-end of the process line. Responsibilities included throughput analysis, evaluation of alternative designs, and preparation of cost estimate for alternatives.

Solid Waste Authority of Puerto Rico: Dynamic Plan / San Juan PR. Reviewed solid waste management technology including composting, materials recovery facilities, transfer station, waste-to-energy and innovative solid waste processing technologies. Assisted in the development of the Solid Waste Processing Technology Assessment section of the Dynamic Itinerary for Solid Waste Management.

Westchester County: Solid Waste Procurement / White Plains NY. Assisted in the preparation of the Request for Proposals for Disposal of Municipal Solid Waste and negotiation assistance. Responsibilities included researching capital costs, host community fees, and property tax paid by 24 reference resource recovery facilities ranging in throughput from 200 to 3,150 tpd.

Other

Miami-Dade County FL: PortMiami Facilities Inspection / Miami, FL. Served as Project Consultant for the inspection of PortMiami Facilities in order to meet the reporting requirements of Master Bond Ordinance 88-66. Inspected PortMiami Facilities including cruise terminals, storage facilities, parking structures, and exterior areas. Responsibilities also included development of repair and replacement cost estimates for deficient assets and development of the comprehensive deficient asset database.

Air Quality Services: American Sugar Refining Company / Yonkers NY. The American Sugar Refining (ASR) refinery in Yonkers operates a gas turbine and boiler in the facility's power plant to provide electricity and steam for the plants processes. Developed the gas turbine monitoring plan for compliance with permit regulations. Developed a template for the facility to record operating parameters of the gas turbine and boiler unit and use the data to calculate monthly oxides of nitrogen NOx emissions and demonstrate compliance with the permit. Worked with the power plant supervisor to develop standard operating procedures for the startup, shutdown, and fuel transitions of the gas turbine and boiler