



# STRATEGIC PARTNERSHIPS

LIVE



## GOALS, OBJECTIVES, AND POLICIES

GOAL SPE 1 Public Partnerships

GOAL SPE 2 Public Private Partnerships

GOAL SPE 3 Citizen Engagement and Partnerships

WORK



PLAY



GROW





## STRATEGIC PARTNERSHIPS ELEMENT

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### WHAT IS THE STRATEGIC PARTNERSHIPS ELEMENT?

The Strategic Partnerships Element provides the structure for engaging the City's public and private sector partners to work together to solve complex, interconnected problems, to effectively leverage funding mechanisms, to foster inter-disciplinary relationships in areas of practice that cross geographic boundaries and to ensure the support of its citizens in order to implement the vision of the Comprehensive Plan.

### STRATEGIC PARTNERSHIPS GOALS

<b>GOAL SPE 1</b>	<b>PUBLIC PARTNERSHIPS</b> ESTABLISH AND MAINTAIN EFFICIENT AND EFFECTIVE PROGRAMS OF PUBLIC COORDINATION WITH LOCAL, REGIONAL AND STATE ENTITIES
<b>GOAL SPE 2</b>	<b>PUBLIC-PRIVATE PARTNERSHIPS</b> PURSUE NEW RELATIONSHIPS AND IMPROVE EXISTING RELATIONSHIPS WITH PRIVATE AND NON-PROFIT AGENCIES, BUSINESS GROUPS, EDUCATIONAL, ENVIRONMENTAL, CULTURAL, RECREATIONAL AND SOCIAL ORGANIZATIONS SPECIALIZING IN CAPACITY BUILDING AND COMMUNITY PROGRAMS
<b>GOAL SPE 3</b>	<b>CITIZEN ENGAGEMENT AND PARTNERSHIPS</b> CONTINUE TO BUILD AND SUSTAIN ROBUST PARTNERSHIPS WITH ITS CITIZENRY, STAKEHOLDERS, AND NEIGHBORHOOD AND COMMUNITY GROUPS TO FOSTER AN ENGAGED CIVIC COMMUNITY



## SPE 1 PUBLIC PARTNERSHIPS

### ESTABLISH AND MAINTAIN EFFICIENT AND EFFECTIVE PROGRAMS OF PUBLIC COORDINATION WITH LOCAL, REGIONAL AND STATE ENTITIES

**Performance Measures:** Success in addressing Objectives and Policies of **Goal SPE 1** shall be measured utilizing the following performance indicators:

- Number of notifications provided to adjacent municipalities for review of private development within the specified timeframe.
- Number of successful outcomes using the Countywide Intergovernmental Coordination program to prevent the concentration of locally unwanted land uses, such as solid waste disposal facilities.

#### Objective SPE 1.1 Collaboration of Partnerships and Representation

Improve intergovernmental relationships to enhance and maximize service to the city's residents, businesses, and visitors by sharing information, participating in local and regional agencies, establishing cooperative procedures for implementing Joint Planning Areas, and following established procedures for dispute resolution.

##### Policy SPE 1.1.1

Utilize the Palm Beach Countywide Intergovernmental Coordination Program (facilitated through the Interlocal Plan Amendment Review Committee) as a regular formal forum to share information and to deal with issues unique to Palm Beach County and its municipalities. The Multi-Jurisdictional Issues Coordination Forum shall be used as a means of collaborative planning for matters of inter-jurisdictional significance. (Policy carried forward)

##### Policy SPE 1.1.2

Encourage relationships that facilitate data sharing (such as GIS); storm water management; economic development (special events and capacity building organizations); and emergency preparedness.

##### Policy SPE 1.1.3

Establish protocols and schedules for routine communication between departments and other units of government.

##### Policy SPE 1.1.4

Provide information to citizens about the benefits of intergovernmental coordination.

##### Policy SPE 1.1.5

Actively participate by representation and through attendance at meetings with regional and local agencies including Treasure Coast Regional Planning Council (TCRPC), Palm Beach Transportation Planning Agency (Palm Beach TPA), South Florida Water Management District (SFWMD), Palm Tran (Palm Beach County's Public Transportation Agency), Interlocal Plan Amendment Review Committee (IPRAC), Palm Beach County School Board and Palm Beach Countywide Beaches and Shores Council.

##### Policy SPE 1.1.6

Participate in professional organizations, and attend or initiate local collaborative meetings, workshops and conferences where information is shared and networking occurs to build relationships with professional counterparts in other municipalities and government agency.

##### Policy SPE 1.1.7

Coordinate with Palm Beach County to designate portions of the unincorporated areas within the City's official Planning Area as "Joint Planning Areas" for the purpose of future annexations as amended. Those areas shall be subject to the policies included within [\[update reference\] Future Land Use Element Objective B-3](#). This coordination shall be accomplished through execution of an interlocal agreement with Palm Beach County as required by Florida Statutes. (Policy carried forward) [Completed within one year of the adoption of the Comprehensive Plan]

##### Policy SPE 1.1.8

All annexations by the City will be supported by data and analysis of demonstrated need, consistency, concurrency, compatibility, and



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compliance pursuant to [update reference] Policy A-1.7 in the Future Land Use Element, and the ability of the City to meet the individual services needs through coordination with other agencies and municipalities.

### Policy SPE 1.1.9

Future annexations by the City will be carried out pursuant to [update reference] Policy B-3.5 of the Future Land Use Element (Annexation Program) and shall be consistent with adopted annexation policies of Palm Beach County. Consistency shall be determined by specific notification of each annexation to the Palm Beach County Planning Director and concurrence by the Palm Beach County Planning Department. (Policy carried forward)

### Policy SPE 1.1.10

Upon request from the property owner, the City may provide water service to areas within its Joint Planning Areas which have not yet been annexed. The provision of water service shall be accompanied by an agreement to voluntarily annex upon eligibility, unless the property is already eligible in which case, annexation shall precede the provision of services. On an annual basis, The City shall meet with Palm Beach County to discuss annexation efforts and to coordinate its water supply planning with regard to the provision of water service to these areas. (Policy carried forward)

### Policy SPE 1.1.11

Work to resolve inter-jurisdictional disputes in an expeditious and cooperative manner; however, the City will take the necessary actions to protect its residents and property owners.

### Policy SPE 1.1.12

When a plan amendment, development application, and any other project or activity of another governmental entity is in conflict with the City's Comprehensive Plan, the impact of the conflict and its significance shall immediately be communicated in writing. Such communication shall also include a request for an intergovernmental meeting to seek resolution of the conflicting issue(s).

### Policy SPE 1.1.13

When efforts to resolve disputes between the City and other local governments result in an impasse, the item will first be taken to the Multi-Jurisdictional Issues Coordination Forum for review and direction. If further resolution is still necessary, the informal mediation process provided by the Treasure Coast Regional Planning Commission shall be pursued by the City of Delray Beach. (Policy carried forward)



## Objective SPE 1.2 Plan Amendments

Continue to coordinate the review of Plan Amendments with the Interlocal Plan Amendment Review Committee (IPARC) and other public agencies responsible for reviewing Plan Amendments.

### Policy SPE-1.2.1

Amendments to plans of adjacent units of government shall be reviewed pursuant to the formal plan amendment review program. The City Manager, or his designee, is authorized to issue a statement of "intent to object" when the actions of another municipality may affect The City. Such situations may be analyzed by the Local Planning Agency who shall recommend to the City Commission any formal objection which is to be made. (Policy carried forward)

### Policy SPE 1.2.2

Notification of proposed comprehensive plan amendments shall be provided to all local units of government in Palm Beach County through the IPARC, and to affected adjacent municipalities and service providers through direct notification. (Policy carried forward)

### Policy SPE 1.2.3

The City Manager's Office, through the Planning, Zoning, and Building Department, will maintain a listing of entities affected by this Plan and will provide to them information regarding City actions which affect provision of services or plans for facilities which affect them. (Policy carried forward)

### Policy SPE 1.2.4

Throughout the planning period, the City shall include in a plan amendment review specific provisions for consistency review of development



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proposals with the Treasure Coast Regional Policy Plan, Palm Beach County Comprehensive Plan, and State of Florida Comprehensive Plan, and other plans as appropriate.

### Policy SPE 1.2.5

The review of plan amendments within the City shall include a statement indicating the relationship of the proposed amendment to the existing comprehensive plans of affected adjacent local governments. (Policy carried forward)



### Objective SPE 1.3 Development Review

The City shall continue to implement the established procedures for planning activities that affect multi-jurisdictions and other public agencies in the development review process.

### Policy SPE 1.3.1

Continue to work closely with the Palm Beach County School Board, adjacent municipalities, Palm Beach County, and other affected regional, state and national governmental agencies to inform affected entities of development proposals within the City so as to address the impacts of such development in a timely, coordinated fashion.

### Policy SPE 1.3.2

Whenever a private development proposal that requires development review is located within one-quarter mile of the municipal boundary, a copy of the development application or development activity description shall be provided to the affected unit of government within 10 days of its receipt by The City. (Policy carried forward)

### Policy SPE 1.3.3

Coordinate with Palm Beach County and adjacent municipalities to ensure the use of common or standardized terms in the land development regulations.

### Policy SPE 1.3.4

Participate in meetings of existing planning groups and agencies to exchange information and coordinate adopted LOS standards with agencies within the planning area.

### Policy SPE 1.3.5

Continue to work closely with the Palm Beach County School Board, other municipalities, Palm Beach County, and affected regional, state and national governmental agencies having operational and maintenance responsibilities, to establish coordinated LOS standards for public facilities.

### Policy SPE 1.3.6

During review of any Plan amendment which involves changes to the LOS standard, letters shall be sent to each entity which is affected by a LOS standard adopted pursuant to this Plan. The letter shall request concurrence with the proposed standard. Additional information as to the basis of the LOS standard shall be provided to said entities upon request. (Policy carried forward)



### Objective SPE 1.4 Agency Coordination and Facilities Planning

Continue to work closely with Palm Beach County, Palm Beach County School Board, other municipalities and affected regional, state and federal governmental agencies to plan for the siting of facilities with county-wide significance or locally unwanted land uses.

### Policy SPE 1.4.1

The Palm Beach Countywide Intergovernmental Coordination Program (facilitated through the Interlocal Plan Amendment Review Committee) will be utilized as a regular formal forum to establish processes to plan for the siting of facilities with county-wide significance or locally unwanted land uses, such as solid waste disposal and recycling facilities or correctional facilities.

### Policy SPE 1.4.2

Ensure equitable geographic distribution of facilities so not to burden any particular local municipality, community or neighborhood with a concentration of undesirable uses such as, but not limited to refuse recycling facilities, penal institutions.

### Policy SPE 1.4.3

Continue to improve communication between Palm Beach County, Palm Beach County School Board and with other local governments,



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regarding future facility planning to ensure that opportunities for shared facilities are discussed at the earliest stage of the planning process.

### **Policy SPE 1.4.4**

Colocation of facilities will be accomplished, where feasible, for recreational and school sites, including parks, and walking trails.

### **Policy SPE 1.4.5**

The City of Delray Beach, Palm Beach County, and the Palm Beach School Board shall coordinate their planning and permitting processes consistent with the procedures established within the 2017 adopted Interlocal Agreement (ILA) for the planning of school facilities.

### **Policy SPE 1.4.6**

The objectives and policies contained in the Education Element, and which provide mutual obligations for the enhancement of schools in Delray Beach and the furtherance of School District policies shall be coordinated with the School District. (Policy carried forward)

### **Policy SPE 1.4.7**

Coordinate the preparation of population projections for future development with Palm Beach County's projections and the School Board's school enrollment projections to ensure consistency between the County and City future land use maps and the long-term school planning process.

### **Policy SPE 1.4.8**

Coordinate with Palm Beach County School Board on the planning, siting, land acquisition, permitting and development of new school facilities to ensure the availability of public facilities, services and grounds, especially for purposes of exploring collocation opportunities.

### **Policy SPE 1.4.9**

Coordinate with the School District of Palm Beach County through the oversight committees, the preparation of Palm Beach County and the City annual comprehensive plan updates, and the School Board's annual update of the Five-Year Capital Improvements Plan to ensure consistency between the plans.

### **Policy SP -1.4.10**

Coordinate with the School Board of Palm Beach County and Palm Beach State College to expand educational programs that supplement the skills of working age residents for career development. (Update Reference – Education Element promoting curriculum teaching skills to students such as robotics, coding, trade skills). Update Reference: Education element re: grant/scholarship opportunities such as PBSC;

### **Policy SPE 1.4.11**

Continue to work with the Palm Beach School Board to expand the Joint Use Agreements for the use of school facilities for the operations of recreation programming to make the most efficient use of public resources.



## **Objective SPE 1.5 Community Assets and Services**

Continue its coordination efforts to protect and enhance its assets, both natural and historic resources to achieve the maximum quality of life for residents and visitors and to enhance educational opportunities.

### **Policy SPE 1.5.1**

Coordinate with regional and state transportation agencies regarding transportation planning and service provision.

### **Policy SPE 1.5.2**

Actively participate in the Palm Beach Transportation Planning Agency capital planning process and serve on the Agency's Boards, as needed.

### **Policy SPE 1.5.3**

Continue its active involvement in planning for future public transportation services with Palm Tran, Palm Beach Transportation Planning Agency, South Florida Regional Transportation Authority and Florida Department of Transportation.

### **Policy SPE 1.5.4**

Continue planning efforts for the areas adjacent to the proposed Tri-Rail Coastal Link station and prioritize capital improvements programming that support mass transit in the vicinity of designated transit stations.



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### **Policy SPE 1.5.5**

Continue to coordinate Bicycle and Pedestrian plans completed by Human Powered Delray, Palm Beach Transportation Planning Agency, Palm Beach County and Florida Department of Transportation to increase opportunities for funding and improvements.

### **Policy SPE 1.5.6**

The City will review the division of responsibilities between the City, other governmental entities and private entities, for service provision within the City and shall implement intergovernmental strategies for improving the effectiveness, efficiency and responsiveness of service provision within the City's Planning Area.

### **Policy SPE 1.5.7**

Continue to maintain potable water service agreements and associated service provision commitments with adjacent municipalities.

### **Policy SPE 1.5.8**

Support the efforts to integrate land use and water resource planning to ensure the availability of water for regional water management purposes. Accordingly, the South Florida Water Management District shall be designated as a commenting agency on large-scale plan amendments and other projects with potential impacts on regional water resources and programs, and shall be encouraged to provide comments prior to any action on the amendments, rezonings, or development projects with regional impacts by the Planning & Zoning Board (Local Planning Agency) or the City Commission. (Policy carried forward)

### **Policy SPE 1.5.9**

Coordinate its water supply planning efforts regarding population projections and water demand with those of the Town of Gulfstream, to which it provides water service. Accordingly, on an annual basis, following the receipt of Bureau of Economic and Business Research (BEBR) population estimates, the City shall meet with the Town of Gulfstream to discuss the population estimates, conservation measures and any changes that might affect its future water demand. (Policy carried forward)

### **Policy SPE 1.5.10**

The City will consider the most current version of South Florida Water Management District's Lower East Coast Water Supply Plan and Regional Water Plan in developing a Water Supply Facilities Work Plan. The Work Plan will be updated within 18 months following an update of the Regional Water Supply Plan. (Policy carried forward)

### **Policy SPE 1.5.11**

Continue to coordinate its water supply planning with the SFWMD. Accordingly, by November 15 of each year, the City shall report on the status of its water supply projects to the SFWMD. (Policy carried forward)

### **Policy SPE 1.5.12**

Coordinate with the South Florida Water Management District through the consumptive use permit renewal process (expires in 2030). This coordination shall be focused on determining how the reclaimed water projects will offset further withdrawals from the Surficial aquifer. (Policy carried forward)

### **Policy SPE 1.5.13**

Continue to work with Lake Worth Drainage District to allow the utilization of canals right-of-way for pedestrian and bike trails.

### **Policy SPE 1.5.14**

Continue to work with non-profit organizations, such as the Delray Beach Community Land Trust, Habitat for Humanity, and Community Development Corporation to expand the affordable and workforce housing program.

### **Policy SPE 1.5.15**

Continue to support the Delray Beach Housing Authority to expand its Section 8 Voucher and certificate programs.

### **Policy SPE 1.5.16**

Coordinate with Palm Beach County and adjacent municipalities to develop joint strategies to address the homeless population.

### **Policy SPE -1.5.17**

Continue to coordinate with the Division of Historical Resources of the Florida Department of State and Palm Beach County Historic





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Preservation/Archeology Division to identify and document the City's historic resources.

### **Policy SPE-1.5.18**

Partner with Florida Department of Environmental Protection and Florida Power and Light (FPL) for an on-going education program to inform property owners and landscape professionals about the importance of planting the right type of tree in the right location (FPL's Right Tree, Right Place Program), practicing proper pruning and maintenance schedules, maintaining air quality and improving the environment with trees, and preserving the strength and integrity of historic trees in Delray Beach. The partners in this "tree preservation and education group" should communicate regularly, establish performance measures to gauge progress, collaborate under unique circumstances that combine shared interests (Earth Day), share resources on social media platforms, and set milestones to re-visit and update education materials.

### **Policy SPE 1.5.19**

Coordinate with regional agencies and adjacent jurisdictions regarding natural resource and environmental protection efforts.

### **Policy SPE 1.5.20**

Continue to work with other local, state, and regional partners to address issues related to air quality and greenhouse gas emissions.

### **Policy SPE 1.5.21**

The City will work with the South Florida Water Management District and the Lake Worth Drainage district to address water resources and balance their interest with city-wide policies regarding land-use, access and recreation.

### **Policy SPE 1.5.22**

Partner with, and apply for grant funding available through state, federal, and non-profit organizations that benefit protection or enhancement of natural resources or environmental protection.

### **Policy SPE 1.5.23**

The City will assist in coordinating adaptation policies across jurisdictional boundaries and ensure consistency among broader planning and plan implementation efforts. Specifically, strategies for

preparing for sea level rise, such as subsurface stabilization, storm water management and drainage, and adjustment of bridge heights to allow for navigation, should be collaboratively assessed and implemented.

### **Policy CME 3.2.5**

### **Policy SPE 1.5.24**

Continue its established and ongoing programs for emergency preparedness, emergency evacuation, and disaster relief and shall enhance and expand such programs through periodic reviews and strategic review and debriefing after an emergency event that includes community representatives such as churches, schools, and shelters.

### **Policy CME 4.1.5**

### **Policy SPE -1.5.25**

Continue coordinating efforts with the Palm Beach County Department of Public Safety's Division of Emergency Management and Palm Beach County Local Mitigation Strategy Working Group and sub-committees to promote local strategies and projects to reduce long-term risks to life and property from natural, technological, and human caused disasters.





## SPE 2 PUBLIC-PRIVATE PARTNERSHIPS

### PURSUER NEW RELATIONSHIPS AND IMPROVE EXISTING RELATIONSHIPS WITH PRIVATE AND NON-PROFIT AGENCIES, BUSINESS GROUPS, EDUCATIONAL, ENVIRONMENTAL, CULTURAL, RECREATIONAL AND SOCIAL ORGANIZATIONS SPECIALIZING IN CAPACITY BUILDING AND COMMUNITY PROGRAMS

**Performance Measures:** Success in addressing Objectives and Policies of **Goal SPE 2** shall be measured utilizing the following performance indicators:

- Number of new partnerships with private organizations and community advocacy groups established with the City.
- Number of private partnerships that have effectively completed a defined goal or service requested by the City.

#### **Objective SPE 2.1 Private and Nonprofit Organizations**

The City of Delray Beach will increase its efforts to build new public-private partnerships and expand existing partnerships to improve the quality of life of its citizens.

##### **Policy SPE 2.1.1**

Explore the development of a centralized incubator for information sharing and coordination platform with private and non-profit organizations and community groups to assist in the provision of service to the citizens of Delray Beach.

##### **Policy SPE 2.1.2**

Foster improved coordination among City departments and other City agencies such as the Community Redevelopment Agency, the Downtown Development Authority and the Delray Beach Marketing Cooperative to utilize their expertise in marketing and outreach to promote recreational programs, and health and wellness related campaigns.

##### **Policy SPE 2.1.3**

Explore partnering with the business community to develop a mentor program for locally-owned businesses through the City's Office of Economic Development.

##### **Policy SPE 2.1.4**

Strengthen partnerships with the local universities and colleges to integrate educational programs with conservation and sustainability policies and projects.

##### **Policy SPE 2.1.5**

Continue to coordinate with local colleges and universities to establish educational programs at the most accessible sites within the City's Planning Area, including public buildings, such as the Delray Beach Public Library and the City of Delray Beach Community Centers.

##### **Policy SPE 2.1.6**

Collaborate with educational and business partners in developing a comprehensive education program that focuses on the range of skills (i.e., literacy, interpersonal skills, and vocational skills) needed for gainful employment.

##### **Policy SPE 2.1.7**

Work with the Chamber of Commerce and regional partners in the creation of a program to match education skills with business needs.

##### **Policy SPE 2.1.8**

Establish a community taskforce to create a historic tree inventory and monitoring system to create stronger mechanism for protecting historic trees. [Created by 2020]

##### **Policy SPE 2.1.9**

Coordinate with private partners involved in the creative arts to establish policies and programs in building a cultural master plan.

##### **Policy SPE 2.1.10**

Explore new partnerships between local organizations and the City to maintain and improve local parks and open space through campaign events.



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### **Policy SPE-2.1.11**

Develop an integrated emergency mitigation and response plan through coordination with public-private sector partners, such as hospitals, major employers, Palm Beach County School District, etc.

### **Policy SPE-2.1.12**

Explore the use of city land resources to facilitate the activities of private and non-profit groups that promote greening, including the development of community gardens and the expansion of the tree canopy.



## SPE 3 CITIZEN ENGAGEMENT AND PARTNERSHIPS

### CONTINUE TO BUILD AND SUSTAIN ROBUST PARTNERSHIPS WITH CITY OF DELRAY BEACH CITIZENS, STAKEHOLDERS, AND NEIGHBORHOOD AND COMMUNITY GROUPS TO FOSTER A HIGHLY ENGAGED CIVIC COMMUNITY

**Performance Measures:** Success in addressing Objectives and Policies of **Goal SPE 3** shall be measured utilizing the following performance indicators:

- Collection of data on participant demographics in order to assess whether the City is successfully engaging all members of the community.
- Number of new neighborhood associations created and the number of sustained neighborhood associations that have maintained active participation.
- Number of neighborhood associations that establish a branding identity for their neighborhood.

#### Objective SPE-3.1 Equal Access and Facilitation

Establish standards to guarantee equal access to information pertaining to the decision-making activities related to the Comprehensive Plan and on special land use and zoning topics.

##### Policy SPE 3.1.1

Establish community engagement opportunities that are broadly accessible and incorporate a range of locations, times, formats, including accommodations that allow people with disabilities, people with childcare responsibilities, and people with first languages other than English, to fully participate.

##### Policy SPE- 3.1.2

Continue to improve access to information by utilizing technology and social media for greater outreach to the Delray Beach citizens.

##### Policy SPE- 3.1.3

Continue to provide broad and timely notification of public meetings and events through a variety of methods including web-based resources and social media.

##### Policy SPE-3.1.4

Implement technological changes to facilitate City Boards and City Commission meetings at various venues within the community.

##### Policy SPE-3.1.5

Expand notification tools which help inform the public about active/recent safety issues, public education efforts and natural disaster threats.



#### Objective SPE-3.2 Neighborhood Outreach Programs

Continue to promote the expansion of the neighborhood association program to foster and enhance the cohesiveness and uniqueness of the neighborhoods.

##### Policy SPE-3.2.1

Expand the neighborhood services program to promote continual dialogue with community leaders, stakeholders and residents to solicit input on key concerns within their neighborhoods.

##### Policy SPE-3.2.2

Develop campaigns to assist in the creation of new neighborhood associations.

##### Policy SPE-3.2.3

Provide funding to facilitate on-going activities and programs that support existing neighborhood associations.

##### Policy SPE 3.2.4

Foster community and neighborhood spirit by developing a neighborhood “branding” campaign, which celebrates the unique attributes of individual neighborhoods.

##### Policy SPE-3.2.5

Utilize various mediums to obtain regular feedback to evaluate the community involvement and to identify whether any changes are needed to City practices to enhance future community involvement efforts.

